

EQ Insurance Company Ltd.

Company Registration No:
197800490N

Annual Financial Statements
31 December 2025



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EQ Insurance Company Ltd.

General information

Directors

Leow Tze Wen
Ng Tee Chuan
Ng Tee Yen
Sim Thiam Heng (resigned on 30 September 2025)
Tan Eng Seong Phillip
Peter Ho Hak Ean
Chai Jun Joo (appointed on 1 July 2025)

Company Secretaries

Shang Xinquan
Sharimala Rasanayagam

Registered Office

77 Robinson Road
#12-01 Robinson 77
Singapore 068896

Auditors

Ernst & Young LLP

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EQ Insurance Company Ltd.**Directors' statement
For the financial year ended 31 December 2025**

The directors are pleased in presenting their statement to the member together with the audited financial statements of EQ Insurance Company Ltd. (the "Company") for the financial year ended 31 December 2025.

Opinion of the directors

In the opinion of the directors,

- (a) the accompanying balance sheet, statement of profit or loss, statement of comprehensive income, statement of changes in equity, and cash flow statement together with notes thereto are drawn up so as to give a true and fair view of the financial position of the Company as at 31 December 2025 and the financial performance, changes in equity and cash flows of the Company for the financial year ended on that date; and
- (b) at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

Directors of the Company

The directors of the Company in office at the date of this statement are:

Leow Tze Wen
Ng Tee Chuan
Ng Tee Yen
Tan Eng Seong Phillip
Peter Ho Hak Ean
Chai Jun Joo (appointed on 1 July 2025)

Directors' interests in shares and debentures

The following directors, who held office at the end of the financial year, had, according to the register of directors' shareholdings required to be kept under Section 164 of the Companies Act 1967 (the "Companies Act"), an interest in shares of the Company as stated below:

Name of director	Held in the name of director		Deemed interest	
	At the beginning of financial year	At the end of financial year	At the beginning of financial year	At the end of financial year
Ultimate holding company				
Citystate Capital Asia Pte Ltd				
Leow Tze Wen	1,646,670	1,646,670	32,419,420	32,419,420
Ng Tee Chuan	–	–	3,592,810	3,592,810
Tan Eng Seong Phillip	1,437,520	1,437,520	506,000	506,000
Interest in Company - Ordinary shares				
Leow Tze Wen	–	–	113,200,000	113,200,000

EQ Insurance Company Ltd.

**Directors' statement
For the financial year ended 31 December 2025**

Directors' interests in shares and debentures (cont'd)

There was no change in any of the abovementioned interest in the Company between the end of the financial year and the date of this statement.

No other directors who held office at the end of the financial year had an interest in shares or debentures of the Company.

Since the end of the previous financial year, no director has received or has become entitled to receive benefits under contracts required to be disclosed by Section 201(8) of the Companies Act other than those disclosed in Note 19 to the financial statements.

Neither at the end of the financial year, nor at any time during that financial year, did there subsist any arrangements, to which the Company is a party, whereby directors might acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

Options

There were no share options granted by the Company during the financial year.

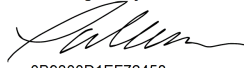
No shares have been issued during the financial year by virtue of the exercise of options to take up unissued shares of the Company.

There were no unissued shares of the Company under option as at the end of financial year.

Auditor

Ernst & Young LLP have expressed their willingness to accept re-appointment as auditor.

On behalf of the Board of Directors:

DocuSigned by:

0B9300D1EF72458...
Leow Tze Wen
Director

DocuSigned by:

1C2E89098F344CA...
Tan Eng Seong Phillip
Director

Singapore
30 April 2026

EQ Insurance Company Ltd.

**Independent auditor's report
For the financial year ended 31 December 2025**

Independent auditor's report to the member of EQ Insurance Company Ltd.

Report on the audit of the financial statements

Opinion

We have audited the financial statements of EQ Insurance Company Ltd. (the "Company"), which comprise the balance sheet as at 31 December 2025, the statement of profit or loss, statement of comprehensive income, statement of changes in equity and cash flow statement for the year then ended, and notes to the financial statements, including a summary of material accounting policy information.

In our opinion, the accompanying financial statements of the Company are properly drawn up in accordance with the provisions of the Companies Act 1967 (the "Act") and Financial Reporting Standards in Singapore ("FRSs") so as to give a true and fair view of the financial position of the Company as at 31 December 2025 and of the financial performance, changes in equity and cash flows of the Company for the financial year ended on that date.

Basis for opinion

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Accounting and Corporate Regulatory Authority ("ACRA") Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities ("ACRA Code") as applicable to audits of financial statements of public interest entities, together with the ethical requirements that are relevant to audits of the financial statements of public interest entities in Singapore. We have also fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information

Management is responsible for other information. The other information comprises the General Information and, Directors' Statement, which is included in pages 1 to 2.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

EQ Insurance Company Ltd.

**Independent auditor's report
For the financial year ended 31 December 2025**

Independent auditor's report to the member of EQ Insurance Company Ltd.

Responsibilities of management and directors for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Act and FRSs, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The directors' responsibilities include overseeing the Company's financial reporting process.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

EQ Insurance Company Ltd.

**Independent auditor's report
For the financial year ended 31 December 2025**

Independent auditor's report to the member of EQ Insurance Company Ltd.

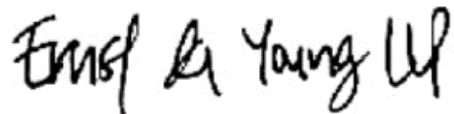
Auditor's responsibilities for the audit of the financial statements (cont'd)

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on other legal and regulatory requirements

In our opinion, the accounting and other records required by the Act to be kept by the Company have been properly kept in accordance with the provisions of the Act.



Ernst & Young LLP
Public Accountants and
Chartered Accountants
Singapore
30 April 2026

EQ Insurance Company Ltd.**Balance sheet
As at 31 December 2025**

	Notes	2025 \$	2024 \$
Non-current assets			
Property and equipment	4	1,499,810	1,715,032
Right-of-use assets	5	1,889,096	2,570,600
Investment securities	6	38,503,895	22,004,590
Reinsurance contract assets	12	18,113,436	14,320,788
		60,006,237	40,611,010
Current assets			
Investment securities	6	24,430,261	19,954,637
Prepayments and other current assets		1,851,994	1,708,681
Other receivables	8	1,531,247	1,703,989
Cash, bank balances and deposits	9	132,887,611	142,687,976
		160,701,113	166,055,283
Current liabilities			
GST payable		1,818,979	1,596,602
Current tax liabilities		2,393,054	2,383,915
Amounts due to related companies	7	–	74,124
Other payables	10	20,086,520	21,034,764
Lease liabilities	5	672,714	674,530
Hire purchase payables at amortised cost	18	21,000	–
		24,992,267	25,763,935
Net current assets		135,708,846	140,291,348
Non-current liabilities			
Insurance contract liabilities	11	110,983,649	101,770,630
Reinsurance contract liabilities	12	162,743	189,473
Lease liabilities	5	1,235,537	1,908,253
Hire purchase payables at amortised cost	18	78,750	–
Deferred tax liabilities – net	13	729,616	825,787
		113,190,295	104,694,143
Net assets		82,524,788	76,208,215
Equity attributable to equity holder of the Company			
Share capital	14	45,700,000	45,700,000
Accumulated profit		36,824,788	30,508,215
Total equity		82,524,788	76,208,215

The accompanying notes form an integral part of the financial statements.

EQ Insurance Company Ltd.**Statement of profit or loss and comprehensive income
For the financial year ended 31 December 2025**

	Notes	2025 \$	2024 \$
Insurance revenue	11	86,217,774	79,662,968
Insurance service expense	11,20	(71,662,965)	(67,550,450)
Insurance service result before reinsurance contracts held		14,554,809	12,112,518
Allocation of reinsurance premiums	12	(8,272,841)	(6,885,238)
Amounts recoverable from reinsurers for incurred claims	12	394,255	4,328,437
Net expenses from reinsurance contracts held		(7,878,586)	(2,556,801)
Insurance service results		6,676,223	9,555,717
Net investment income	15	9,623,809	8,402,015
Finance expense from insurance contracts issued	11, 16	(1,626,810)	(1,323,817)
Finance income from reinsurance for incurred claims	12, 16	277,953	162,035
Net insurance finance expense		(1,348,857)	(1,161,782)
Net insurance and investment result		14,951,175	16,795,950
Other income		143,902	74,617
Profit before tax		15,095,077	16,870,567
Taxation	17	(2,278,504)	(2,715,245)
Profit for the year		12,816,573	14,155,322
Other comprehensive income:			
Items that may be reclassified to profit or loss		-	-
Income tax relating to components of other comprehensive income		-	-
Other comprehensive income for the year, net of tax		-	-
Total comprehensive income for the year		12,816,573	14,155,322

The accompanying notes form an integral part of the financial statements.

EQ Insurance Company Ltd.**Statement of changes in equity
For the financial year ended 31 December 2025**

	Share capital \$	Accumulated profit \$	Total \$
Balance as at 1 January 2024	45,700,000	21,352,893	67,052,893
Dividend paid during the year *	–	(5,000,000)	(5,000,000)
Profit for the year, net of tax	–	14,155,322	14,155,322
Other comprehensive income for the year, net of tax	–	–	–
Movement during the year	–	9,155,322	9,155,322
Balance as at 31 December 2024 and 1 January 2025	45,700,000	30,508,215	76,208,215
Dividend declared during the year *	–	(6,500,000)	(6,500,000)
Profit for the year, net of tax	–	12,816,573	12,816,573
Other comprehensive income for the year, net of tax	–	–	–
Movement during the year	–	6,316,573	6,316,573
Balance as at 31 December 2025	45,700,000	36,824,788	82,524,788

* Interim one-tier tax exempt dividend of 0.057 cents per ordinary share declared in 2025 (2024: 0.044 cents per ordinary share).

The accompanying notes form an integral part of the financial statements.

EQ Insurance Company Ltd.**Cash flow statement
For the financial year ended 31 December 2025**

	2025	2024
	\$	\$
Cash flows from operating activities:		
Profit before tax	15,095,077	16,870,567
Adjustments for:		
Depreciation of property and equipment	527,025	521,240
Depreciation of right-of-use asset	681,504	681,504
Loss on disposal of property and equipment	36,741	–
Dividend income from investment securities	(1,056,253)	(1,018,972)
Net realised loss/(gain) on sale of investment securities	446,007	(300,076)
Net unrealised gain on investments at fair value	(4,763,597)	(2,022,854)
Amortisation of premiums on investments at amortised costs	695	737
Interest expense on lease liabilities	23,758	30,729
Interest income	(4,434,373)	(5,202,956)
Operating cash flows before change in working capital	6,556,584	9,559,919
Changes in working capital		
Increase in other receivables, prepayments and other current assets	(339,962)	(159,458)
(Decrease)/increase in payables	(799,340)	595,611
Increase in insurance contract liabilities – net	5,393,641	1,209,456
Cash flows from operations	10,810,923	11,205,528
Income tax paid	(2,365,536)	(1,305,874)
Net cash flows generated from operating activities	8,445,387	9,899,654
Cash flows from investing activities		
Purchase of property and equipment	(243,544)	(381,326)
Purchase of investment securities - net	(16,658,034)	(6,386,329)
Interest received	4,803,764	5,455,775
Dividends received from investment securities	1,056,253	1,018,972
Withdrawal from/(placement in) deposits	11,816,875	(5,208,118)
Net cash flows generated from/(used in) investing activities	775,314	(5,501,026)
Cash flows from financing activities		
Repayment of hire purchase payables	(5,250)	(7,733)
Repayment of principal portion of lease liabilities	(674,532)	(663,191)
Interest expense paid on lease liabilities	(23,758)	(30,729)
Interest paid on hire purchase	(651)	(1,003)
Payment of dividend	(6,500,000)	(5,000,000)
Net cash flows used in from financing activities	(7,204,191)	(5,702,656)
Net increase/(decrease) in cash and cash equivalents	2,016,510	(1,304,028)
Cash and cash equivalents at beginning of year	15,582,795	16,886,823
Cash and cash equivalents at end of year (Note 9)	17,599,305	15,582,795

The accompanying notes form an integral part of the financial statement.

EQ Insurance Company Ltd.**Notes to the financial statements
For the financial year ended 31 December 2025****1. Corporate information**

EQ Insurance Company Ltd. (the "Company") is a limited liability company incorporated and domiciled in Singapore. Its registered office is located at 77 Robinson Road #12-01, Robinson 77, Singapore 068896. The immediate holding company is Citystate Insurance Holdings Pte Ltd and the ultimate holding company is Citystate Capital Asia Pte Ltd.

The Company has been granted a license to carry out general insurance business in Singapore by the Monetary Authority of Singapore.

The principal activity of the Company is underwriting general insurance. There has been no significant change in the nature of this activity during the financial year.

2. Summary of material accounting policy information**2.1 Basis of preparation**

The financial statements of the Company, which are presented in Singapore dollars (\$), have been prepared in accordance with Singapore Financial Reporting Standards ("FRS") as required by the Companies Act 1967.

The preparation of the financial statements in conformity with FRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Company's accounting policies. The accounting policies adopted have been applied consistently over the reporting periods.

The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in Note 3.

The financial statements have been prepared on the historical cost basis except as disclosed in the accounting policies below.

2.2 Standards issued but not yet effective

The Company has not adopted the following standards applicable to the Company that have been issued but not yet effective:

Description	Effective for annual periods beginning on or after
Amendments to FRS 110 and FRS 28: Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	To be determined
Amendments to FRS 109 and FRS 107: Amendments to the Classification and Measurement of Financial Instruments	1 January 2026
Annual Improvement to FRSs – Volume 11	1 January 2026
FRS 118 Presentation and Disclosure in Financial Statements and Illustrative Examples	1 January 2027
FRS 119 Subsidiaries without Public Accountability: Disclosures	1 January 2027
FRS 119 Subsidiaries and Small Entities without Public Accountability: Disclosures	1 January 2027
Amendments to FRS 119: Subsidiaries and Small Entities without Public Accountability: Disclosures	1 January 2027

The directors expect that the adoption of the above standards will have no material impact to the financial statements in the period of initial application except FRS 118 which the directors are still assessing the impact.

EQ Insurance Company Ltd.**Notes to the financial statements
For the financial year ended 31 December 2025**

2. Summary of material accounting policy information (cont'd)**2.2 Standards issued but not yet effective (cont'd)**

FRS 118 introduces new requirements for presentation within the statement of profit or loss, including specified totals and subtotals. Furthermore, entities are required to classify all income and expenses within the statement of profit or loss into one of five categories: operating, investing, financing, income taxes and discontinued operations, whereof the first three are new.

It also requires disclosure of newly defined management-defined performance measures, subtotals of income and expenses, and includes new requirements for aggregation and disaggregation of financial information based on the identified 'roles' of the primary financial statements and the notes.

In addition, narrow-scope amendments have been made to FRS 7 Statement of Cash Flows, which include changing the starting point for determining cash flows from operations under the indirect method, from 'profit or loss' to 'operating profit or loss' and removing the optionality around classification of cash flows from dividends and interest. In addition, there are consequential amendments to several other standards. FRS 118, and the amendments to the other standards, is effective for reporting periods beginning on or after 1 January 2027, but earlier application is permitted and must be disclosed. FRS 118 will apply retrospectively.

2.3 Foreign and functional currency

The management has determined the currency of the primary economic environment in which the Company operates, i.e. the functional currency, to be Singapore dollars. Premium income, insurance claims and major operating expenses are primarily influenced by fluctuations in Singapore dollars.

Transactions in foreign currencies are translated to the functional currency of the Company and are recorded on initial recognition at exchange rates approximating those ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the closing rate of exchange ruling at the balance sheet date. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions. Non-monetary items are measured at fair value in a foreign currency and are translated using the exchange rates at the date when the fair value was determined.

Exchange differences arising on the settlement of monetary items or on translating monetary items at the balances sheet date are recognised in the profit or loss account.

EQ Insurance Company Ltd.**Notes to the financial statements
For the financial year ended 31 December 2025**

2. Summary of material accounting policy information (cont'd)**2.4 Classification of insurance contracts and reinsurance contracts**

The Company issues insurance contracts in the normal course of business, under which it accepts significant insurance risk from its policyholders. As a general guideline, the Company determines whether it has significant insurance risk, by comparing benefits payable after an insured event with benefits payable if the insured event did not occur. Insurance contracts can also transfer financial risk. The Company issues non-life insurance to individuals and businesses. Non-life insurance products offered include motor vehicles, employers' liability, property, bond and guarantee, maid, hospital and surgical, foreign workers medical insurance and others. These products offer protection of policyholder's assets and indemnification of other parties that have suffered damage as a result of a policyholder's accident.

The Company also issues reinsurance contracts in the normal course of business to compensate other entities for claims arising from one or more insurance contracts issued by those entities. The Company does not issue any contracts with direct participating features.

2.5 Recognition and measurement of insurance and reinsurance contracts

Under FRS 117 *Insurance Contracts*, the Company's insurance contracts issued and reinsurance contracts held are all eligible to be measured applying the Premium Allocation Approach ("PAA"). The PAA simplifies the measurement of insurance contracts in comparison with the General Measurement Model ("GMM")

The accounting policies adopted by the Company are summarised, as follows:

i) Separating components from insurance and reinsurance contracts

The Company assesses its non-life insurance and reinsurance products to determine whether they contain distinct components which must be accounted for under another FRS instead of under FRS 117. After separating any distinct components, the Company applies FRS 117 to all remaining components of the (host) insurance contract. Currently, the Company's products do not include any distinct components that require separation. Some reinsurance contracts held have features that may potentially be treated as non-distinct investment component ("NDIC"), where NDIC is defined as that ceding commission that are repaid to the cedant in all circumstances, except when the amount is settled net of premium.

ii) Level of aggregation

FRS 117 requires an entity to determine the level of aggregation for applying its requirements. The level of aggregation for the Company is determined firstly by dividing the business written into portfolios. Portfolios comprise groups of contracts with similar risks which are managed together. Portfolios are further divided based on expected profitability at inception into three categories: onerous contracts, contracts with no significant risk of becoming onerous, and the remainder. This means that, for determining the level of aggregation, the Company identifies a contract as the smallest 'unit', i.e., the lowest common denominator. However, the Company makes an evaluation of whether a series of contracts need to be treated together as one unit based on reasonable and supportable information, or whether a single contract contains components that need to be separated and treated as if they were stand-alone contracts. As such, what is treated as a contract for accounting purposes may differ from what is considered as a contract for other purposes (i.e., legal or management). FRS 117 also requires that no group for level of aggregation purposes may contain contracts issued more than one year apart.

EQ Insurance Company Ltd.**Notes to the financial statements
For the financial year ended 31 December 2025**

2. Summary of material accounting policy information (cont'd)**2.5 Recognition and measurement of insurance and reinsurance contracts (cont'd)***ii) Level of aggregation (cont'd)*

The Company has elected to group together those contracts that would fall into different groups only because law or regulation specifically constrains its practical ability to set a different price or level of benefits for policyholders with different characteristics. There were no such cases during the year.

The portfolios are further divided by year of issue and profitability for recognition and measurement purposes. Hence, within each year of issue, portfolios of contracts are divided into three groups, as follows: (a) A group of contracts that are onerous at initial recognition (if any), (b) A group of contracts that, at initial recognition, have no significant possibility of becoming onerous subsequently (if any), (c) A group of the remaining contracts in the portfolio (if any).

The profitability of groups of contracts is assessed by actuarial valuation models that take into consideration existing and new business. The Company assumes that no contracts in the portfolio are onerous at initial recognition unless facts and circumstances indicate otherwise. For contracts that are not onerous, the Company assesses, at initial recognition, that there is no significant possibility of becoming onerous subsequently by assessing the likelihood of changes in applicable facts and circumstances. The Company considers facts and circumstances to identify whether a group of contracts are onerous based on combined loss ratio.

The Company divides portfolios of reinsurance contracts held applying the same principles set out above, except that the references to onerous contracts refer to contracts on which there is a net gain on initial recognition. For some groups of reinsurance contracts held, a group can comprise a single contract.

iii) Onerous group of contracts

The Company has assessed the historical performance of each contract in order to conclude whether it should be classified as loss making. In addition, the expected combined operating ratio for each policy will be used to inform the group of contracts as onerous. Specific analysis and justification will be made at each reporting period.

iv) Recognition

The Company recognises groups of insurance contracts it issues from the earliest of the following:

- (a) The beginning of the coverage period of the group of contracts
- (b) The date when the first payment from a policyholder in the group is due or when the first payment is received if there is no due date
- (c) The date when group of contracts become onerous
- (d) The date of declaration for policies with coverage based on declaration

EQ Insurance Company Ltd.

**Notes to the financial statements
For the financial year ended 31 December 2025**

2. Summary of material accounting policy information (cont'd)

2.5 Recognition and measurement of insurance and reinsurance contracts (cont'd)

iv) Recognition (cont'd)

The Company recognises a group of reinsurance contracts held it has entered from the earlier of the following:

- (a) The beginning of the coverage period of the group of reinsurance contract held
- (b) The date the Company recognises an onerous group of underlying insurance contracts if the Company entered into the related reinsurance contract held in the group of reinsurance contracts held at or before the date

The Company adds new contracts to the group in the reporting period in which that contract meets one of the criteria set out above.

v) Contract boundary

The Company includes in the measurement of a group of insurance contracts all the future cash flows within the boundary of each contract in the group. Cash flows are within the boundary of an insurance contract if they arise from substantive rights and obligations that exist during the reporting period in which the Company can compel the policyholder to pay the premiums, or in which the Company has a substantive obligation to provide the policyholder with insurance contract services.

A substantive obligation to provide insurance contract services ends when:

- a) The Company has the practical ability to reassess the risks of the policyholder and, as a result, can set a price or level of benefits that fully reflects those risk; or
- b) both of the following criteria are satisfied:
 - i) the Company has the practical ability to reassess the risks of the portfolio of insurance contracts that contain the contract and, as a result, can set a price or level of benefits that fully reflects the risk of that portfolio
 - ii) the pricing of the premiums up to the date when the risks are reassessed does not take into account the risks that relate to periods after the reassessment date

EQ Insurance Company Ltd.

**Notes to the financial statements
For the financial year ended 31 December 2025**

2. Summary of material accounting policy information (cont'd)

2.5 Recognition and measurement of insurance and reinsurance contracts (cont'd)

v) Contract boundary (cont'd)

The analysis on the contract written was based on the following criteria:

- The Company has the practical ability to reassess the risks of the portfolio of insurance contracts that contains the contract and, as a result, can set a price or level of benefits that fully reflects the risk of that portfolio; and
- The pricing of the premiums up to the date when the risks are reassessed does not take into account the risks that relate to periods after the reassessment.

A liability or asset relating to expected premiums or claims outside the boundary of the insurance contract is not recognised. Such amounts relate to future insurance contracts.

vi) Discount rate

FRS 117 outlines two prescribed methods; namely: bottom-up and top-down methods, for generating a yield curve to be used for the discounting calculation.

The Company considered the bottom-up method to be the most appropriate in order to determine the yield curves required under FRS 117. The Company used Singapore Government Bond yield curve as the proxy for liquid risk-free rate.

vii) Risk Adjustment

Risk adjustments for non-financial risk is the compensation that the Company requires for bearing uncertainty about the amount and timing of the cash flows of groups of insurance contracts. The risk adjustment reflects an amount that the Company would rationally pay to remove the uncertainty that future cash flows will exceed the expected value amount.

For contracts with contract boundary of one year or less are automatically eligible for the PAA and those which pass the PAA eligibility test, the risk adjustment valuation may therefore only be required for liability for incurred claims as the Company would expect the time between providing each part of the services and the related premium due date will be no more than a year. Accordingly, for the risk adjustment calculation permitted under FRS 117, the Company applies a provision of risk margin for adverse deviation ("PAD") to determine the risk adjustment for non-financial risk. The PAD allows for the possibility that reinsured claims may be higher than expected and ensures the sufficiency of reserves at 75% confidence level.

EQ Insurance Company Ltd.**Notes to the financial statements
For the financial year ended 31 December 2025**

2. Summary of material accounting policy information (cont'd)**2.5 Recognition and measurement of insurance and reinsurance contracts (cont'd)****2.5.1 Insurance contracts – initial measurement**

The Company applies the PAA to all the insurance contracts that it issues and reinsurance contracts that it holds, as:

- The coverage period of each contract in the group is one year or less, including insurance contract services arising from all premiums within the contract boundary (refer to Note 2.5(v)).
- For contracts longer than one year, the Company has modelled possible future scenarios and reasonably expects that the measurement of the liability for remaining coverage for the group containing those contracts under the PAA does not differ materially from the measurement that would be produced applying the general model.
- In assessing materiality, the Company has also considered qualitative factors such as the average duration of contracts and proportion of the contracts longer than one year.
- The Company has performed the PAA eligibility assessment and concluded to apply PAA as the default measurement for all of insurance contracts, unless at the inception of the group of contracts, it expects significant variability in the fulfilment cash flows that would affect the measurement of liability for the remaining coverage during the period before a claim is incurred. Variability in the fulfilment cash flows increased with, for example:
 - a) The extent of future cash flows related to any derivatives embedded in the contracts
 - b) The length of the coverage period of the group of contracts

For a group of contracts that is not onerous at initial recognition, the Company measures the liability for remaining coverage as:

- The premiums, if any, received at initial recognition
- Minus any insurance acquisition cash flows at that date
- Plus or minus any amount arising from the derecognition at that date of the asset recognised for insurance acquisition cash flows and
- Any other asset or liability previously recognised for cash flows related to the group of contracts that the Company pays or receives before the group of insurance contracts is recognised.

EQ Insurance Company Ltd.**Notes to the financial statements
For the financial year ended 31 December 2025**

2. Summary of material accounting policy information (cont'd)**2.5 Recognition and measurement of insurance and reinsurance contracts (cont'd)****2.5.1 Insurance contracts – initial measurement (cont'd)**

The Company shall assume no contracts in the portfolio are onerous at initial recognition, unless facts and circumstances indicate otherwise. The Company shall assess whether contracts that are not onerous subsequently by assessing the likelihood of changes in applicable facts and circumstances. Where facts and circumstances indicate that contracts are onerous at initial recognition, the Company performs additional analysis to determine if a net outflow is expected from the contract. Such onerous contracts are separately grouped from other contracts and the Company recognises a loss in profit or loss for the net outflow, resulting in the carrying amount of the liability for the group being equal to the fulfilment cash flows. A loss component is established by the Company for the liability for remaining coverage for such onerous group depicting the losses recognised. For additional disclosures on the loss component, please refer to Note 2.5.9.

Insurance acquisition cash flows arise from the costs of selling, underwriting and starting a group of insurance contracts (issued or expected to be issued) that are directly attributable to the portfolio of insurance contracts to which the group belongs. The insurance acquisition cash flows will be amortised over the period on the basis of the passage of time.

2.5.2 Reinsurance contracts held – initial measurement

The Company measures its reinsurance assets for a group of reinsurance contracts that it holds on the same basis as insurance contracts that it issues. However, they are adapted to reflect the features of reinsurance contracts held that differ from insurance contracts issued, for example the generation of expenses or reduction in expenses rather than revenue.

Where the Company recognises a loss on initial recognition of an onerous group of underlying insurance contracts or when further onerous underlying insurance contracts are added to a group, the Company establishes a loss-recovery component of the asset for remaining coverage for a group of reinsurance contracts held depicting the recovery of losses.

The Company calculates the loss-recovery component by multiplying the loss recognised on the underlying insurance contracts and the percentage of claims on the underlying insurance contracts the Company expects to recover from the group of reinsurance contracts held. The Company uses a systematic and rational method to determine the portion of losses recognised on the group to insurance contracts covered by the group of reinsurance contracts held where some contracts in the underlying group are not covered by the group of reinsurance contracts held.

The loss-recovery component adjusts the carrying amount of the asset for remaining coverage.

EQ Insurance Company Ltd.**Notes to the financial statements
For the financial year ended 31 December 2025**

2. Summary of material accounting policy information (cont'd)**2.5 Recognition and measurement of insurance and reinsurance contracts (cont'd)****2.5.3 Insurance contracts – subsequent measurement**

The Company measures the carrying amount of the liability for remaining coverage at the end of each reporting period as the liability for remaining coverage at the beginning of the period:

- Plus premiums received in the period
- Plus any adjustment to the financing component, where applicable
- Minus the amount recognised as insurance revenue for the services provided in the period
- Minus insurance acquisition cash flows

The Company estimates the liability for incurred claims as the fulfilment cash flows related to incurred claims.

The fulfilment cash flows incorporate, in an unbiased way, all reasonable and supportable information available without undue cost or effort about the amount, timing and uncertainty of those future cash flows, they reflect current estimates from the perspective of the Company, and include an explicit adjustment for non-financial risk (the risk adjustment). The Company adjusts the future cash flows for the time value of money and the effect of financial risk for the measurement of liability for incurred claims.

Where, during the coverage period, facts and circumstances indicate that a group of insurance contracts is onerous, the Company recognises a loss in profit or loss for the net outflow, resulting in the carrying amount of the liability for the group being equal to the fulfilment cash flows. A loss component is established by the Company for the liability for remaining coverage for such onerous group depicting the losses recognised.

2.5.4 Reinsurance contracts held – subsequent measurement

The subsequent measurement of reinsurance contracts held follows the same principles as those for insurance contracts issued and has been adapted to reflect the specific features of reinsurance held. Where the Company has established a loss-recovery component, the Company subsequently reduces the loss recovery component to zero in line with reductions in the onerous group of underlying insurance contracts in order to reflect that the loss-recovery component shall not exceed the portion of the carrying amount of the loss component of the onerous group of underlying insurance contracts that the entity expects to recover from the group of reinsurance contracts held.

2.5.5 Insurance acquisition cash flows

Insurance acquisition cash flows arise from the costs of selling, underwriting and starting a group of insurance contracts (issued or expected to be issued) that are directly attributable to the portfolio of insurance contracts to which the group belongs. The insurance acquisition cash flows will be amortised over the period on the basis of the passage of time.

EQ Insurance Company Ltd.**Notes to the financial statements
For the financial year ended 31 December 2025**

2. Summary of material accounting policy information (cont'd)**2.5 Recognition and measurement of insurance and reinsurance contracts (cont'd)****2.5.6 Insurance contracts – modification and derecognition**

The Company derecognises insurance contracts when:

- The rights and obligations relating to the contract are extinguished (i.e., discharged, cancelled, or expired)
- The contract is modified such that the modification results in a change in the measurement model or the applicable standard for measuring a component of the contract, substantially changes the contract boundary, or requires the modified contract to be included in a different group. In such cases, the Company derecognises the initial contract and recognises the modified contract as a new contract

When a modification is not treated as a derecognition, the Company recognises amounts paid or received for the modification with the contract as an adjustment to the relevant liability for remaining coverage.

2.5.7 Presentation

The Company has presented separately, in the balance sheet, the carrying amount of portfolios of insurance contracts issued that are assets, portfolios of insurance contracts issued that are liabilities, portfolios of reinsurance contracts held that are assets and portfolios of reinsurance contracts held that are liabilities.

Any assets for insurance acquisition cash flows recognised before the corresponding insurance contracts are included in the carrying amount of the related groups of insurance contracts are allocated to the carrying amount of the portfolios of insurance contracts that they relate to. The Company disaggregates the total amount recognised in the statement of comprehensive income into an insurance service result, comprising insurance revenue and insurance service expenses, and insurance finance income or expenses, if any. The Company does not disaggregate the change in risk adjustment for non-financial risk between a financial and non-financial portion and includes the entire change as part of the insurance service result. The Company separately presents income or expenses from reinsurance contracts held from the expenses or income from insurance contracts issued.

2.5.8 Insurance revenue

The insurance revenue for the period is the amount of expected premium receipts (excluding any investment component) allocated to the period. The Company allocates the expected premium receipts to each period of insurance contract services on the basis of the passage of time. But if the expected pattern of release of risk during the coverage period differs significantly from the passage of time, then the allocation is made on the basis of the expected timing of incurred insurance service expenses.

The Company changes the basis of allocation between the two methods above as necessary, if facts and circumstances change. The change is accounted for prospectively as a change in accounting estimate. For the periods presented, all revenue has been recognised on the basis of the passage of time.

EQ Insurance Company Ltd.**Notes to the financial statements
For the financial year ended 31 December 2025**

2. Summary of material accounting policy information (cont'd)**2.5 Recognition and measurement of insurance and reinsurance contracts (cont'd)****2.5.9 Loss components**

The Company assumes that no contracts are onerous at initial recognition unless facts and circumstances indicate otherwise. Where this is not the case, and if at any time during the coverage period, the facts and circumstances indicate that a group of insurance contracts is onerous, the Company establishes a loss component as the excess of the fulfilment cash flows that relate to the remaining coverage of the group over the carrying amount of the liability for remaining coverage of the group. Accordingly, by the end of the coverage period of the group of contracts the loss component will be zero.

2.5.10 Loss-recovery components

Where the Company recognises a loss on initial recognition of an onerous group of underlying insurance contracts, or when further onerous underlying insurance contracts are added to a group, the Company establishes a loss-recovery component of the asset for remaining coverage for a group of reinsurance contracts held depicting the expected recovery of the losses. A loss-recovery component is subsequently reduced to zero in line with reductions in the onerous group of underlying insurance contracts in order to reflect that the loss-recovery component shall not exceed the portion of the carrying amount of the loss component of the onerous group of underlying insurance contracts that the entity expects to recover from the group of reinsurance contracts held.

2.5.11 Net income or expense from reinsurance contracts held

The Company presents separately on the face of the statement of profit or loss, the amounts expected to be recovered from reinsurers, and an allocation of the reinsurance premiums paid. The Company treats reinsurance cash flows that are contingent on claims on the underlying contracts as part of the claims that are expected to be reimbursed under the reinsurance contract held, and excludes investment components and commissions from an allocation of reinsurance premiums presented on the face of the statement of comprehensive income.

2.5.12 Insurance finance income or expenses

Insurance finance income or expenses comprise the changes in the carrying amount of the group of insurance contract arising from:

- The effect of the time value of money and changes in the time value of money; and
- The effect of financial risk and changes in financial risk

The Company does not disaggregate the insurance finance income or expenses into other comprehensive income for all portfolios.

2.6 Revenue recognition for non-(re)insurance contracts

Interest income is recognised and accounted for on an accrual basis.

Dividend income is recognised in profit or loss when the shareholder's right to receive payment is established.

EQ Insurance Company Ltd.**Notes to the financial statements
For the financial year ended 31 December 2025**

2. Summary of material accounting policy information (cont'd)**2.7 Property and equipment**

All items of property and equipment are initially recorded at cost. Such cost includes the cost of replacing part of the property and equipment and borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying property, property and equipment. The cost of an item of property and equipment is recognised as an asset if, and only if, it is probable that future economic benefits associated with them will flow to the Company and the cost of the item can be measured reliably.

Subsequent to recognition, property and equipment are stated at cost less accumulated depreciation. Depreciation of the property and equipment is calculated to write-off the cost of assets over their estimated useful lives, except for depreciation of motor vehicles which is calculated to write-off the cost of the motor vehicle less its scrap value at the end of 5 years.

Furniture and fittings, office equipment and computers	-	5 to 10 years
Office renovation	-	5 years
Motor vehicles	-	5 years (to scrap value)

The residual value, useful life and depreciation method are reviewed at each financial year-end, and adjusted prospectively, if appropriate.

An item of property and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal.

Gains or losses on disposals are determined by comparing proceeds with carrying amount and are included in the profit or loss in the year the asset is derecognised.

2.8 Impairment of non-financial assets

The Company assesses at each reporting date whether there is an indication that an asset may be impaired. If any such indication exists, or when an annual impairment assessment for an asset is required, the Company makes an estimate of the asset's recoverable amount. Where the carrying amount of an asset exceeds its recoverable amount, the asset is written down to its recoverable amount.

An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs to sell and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or group of assets. Where the carrying amount of an asset exceeds its recoverable amount, the asset is written down to its recoverable amount. In assessing value in use, the estimated future cash flows expected to be generated by the asset are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs to sell, recent market transactions are taken into account, if available. If no such transactions can be identified, an appropriate valuation model is used.

Impairment losses are recognised in profit or loss except for assets that are previously revalued where the revaluation was taken to other comprehensive income. In this case, the impairment is also recognised in other comprehensive income up to the amount of any previous revaluation.

EQ Insurance Company Ltd.**Notes to the financial statements
For the financial year ended 31 December 2025**

2. Summary of material accounting policy information (cont'd)**2.8 Impairment of non-financial assets (cont'd)**

An assessment is made at each reporting date as to whether there is any indication that previously recognised impairment losses may no longer exist or may have decreased. If such indication exists, the Company estimates the asset's or cash-generating unit's recoverable amount. A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increase cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised previously. Such reversal is recognised in profit or loss unless the asset is measured at revalued amount, in which case the reversal is treated as a revaluation increase.

2.9 Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and on hand, and short-term bank deposits that are readily convertible to known amount of cash, with original maturities of three months or less, and which are subject to an insignificant risk of changes in value but excludes deposits held on behalf of policyholders.

2.10 Provisions

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of economic resources embodying economic benefits will be required to settle the obligation and the amount of the obligation can be estimated reliably.

Provisions are reviewed at each balance sheet date and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed.

2.11 Employee benefits**(a) Defined contribution plan**

As required by law, the Company makes contribution to the state pension scheme, the Central Provident Fund ("CPF"). CPF contributions are recognised in compensation expense in the same period as the employment that gives rise to the contribution.

(b) Employee leave entitlement

Employee entitlements to annual leave are recognised when they accrue to the employees. A provision is made for the estimated liability as a result of service rendered by employees up to the end of the reporting date.

EQ Insurance Company Ltd.**Notes to the financial statements
For the financial year ended 31 December 2025**

2. Summary of material accounting policy information (cont'd)**2.12 Taxes****(a) Current income tax**

Current tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the tax authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the reporting date, in the countries where the Company operates and generates taxable income.

Current income taxes are recognised in profit or loss except to the extent that the tax relates to items recognised outside profit or loss, either in other comprehensive income or directly in equity. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

(b) Deferred tax

Deferred income tax is provided, using the liability method, on all temporary differences at the balance sheet date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognised for all taxable temporary differences.

Deferred tax assets are recognised for all deductible temporary differences, carry forward of unused tax assets and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, carry forward of unused tax assets and unused losses can be utilised.

The carrying amount of deferred income tax assets is reviewed at each balance sheet date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred income tax asset to be utilised. Unrecognised deferred income tax assets are reassessed at each balance sheet date and are recognised to the extent that it has become probable that future taxable profit will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at each reporting date.

Deferred taxes are recognised in the statement of profit or loss except that deferred tax relating to items recognised directly in equity is recognised directly in equity.

Deferred tax assets and deferred tax liabilities are offset, if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

EQ Insurance Company Ltd.**Notes to the financial statements
For the financial year ended 31 December 2025**

2. Summary of material accounting policy information (cont'd)**2.12 Taxes (cont'd)**

- (c) *Amendments to FRS 12 Income Taxes - International Tax Reform - Pillar Two Model Rules*

The new Pillar Two global minimum tax rules are substantively enacted in Singapore and will be effective for financial years starting on or after 1 January 2025. The Group, including the Company, is not in scope of Pillar Two Model Rules as its annual revenue falls below €750 million for the current and preceding four financial years. The Group and the Company is continuously assessing the impact it may have to the financial statements.

2.13 Financial instruments

- (a) *Financial assets*

Initial recognition and measurement

Financial assets are recognised on the balance sheet when, and only when, the Company becomes a party to the contractual provisions of the financial instrument. The Company determines the classification of its financial assets at initial recognition.

When financial assets are recognised initially, they are measured at fair value, plus, in the case of financial assets not at fair value through profit or loss, directly attributable transaction costs.

Subsequent measurement

The subsequent measurement of financial assets depends on their classification as follows:

- (i) *Financial assets at fair value through profit or loss ("FVTPL")*

A financial asset is measured at fair value through profit or loss if:

- Its contractual terms do not give rise to cash flows on specified dates that are solely payments of principal and interest ("SPPI") on the principal amount outstanding; or
- It is not held within a business model whose objective is either to collect contractual cash flows, or to both collect contractual cash flows and sell; or
- At initial recognition, it is irrevocably designated as measured at FVTPL when doing so eliminates or significantly reduces a measurement or recognition inconsistency that would otherwise arise from measuring assets or liabilities or recognising the gains and losses on them on different bases.

The Company classifies investment securities that are held-for-trading as financial assets at fair value through profit or loss.

EQ Insurance Company Ltd.**Notes to the financial statements
For the financial year ended 31 December 2025**

2. Summary of material accounting policy information (cont'd)**2.13 Financial instruments (cont'd)****(a) Financial assets (cont'd)**Subsequent measurement (cont'd)**(ii) Financial assets at amortised cost**

A financial asset is measured at amortised cost if it is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows and its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. The Company includes in this category the cash, bank balances and deposits, investments at amortised costs, and other receivables.

(iii) Financial assets at fair value through other comprehensive income ("FVOCI")

Financial assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent solely payments of principal and interest, are measured at FVOCI. Financial assets measured at FVOCI are subsequently measured at fair value. Any gains or losses from changes in fair value of the financial assets are recognised in other comprehensive income, except for impairment losses, foreign exchange gains and losses and interest calculated using the effective interest method are recognised in profit or loss. The cumulative gain or loss previously recognised in other comprehensive income is reclassified from equity to profit or loss as a reclassification adjustment when the financial asset is derecognised.

The Company does not have financial assets measured at fair value through other comprehensive income.

De-recognition

Financial assets are derecognised when the contractual rights to receive the cash flow from the assets have expired, substantially all of the risks and rewards of ownership of the asset or control of the assets are transferred. On derecognition of a financial asset in its entirety, the differences between the carrying amount and the sum of the consideration received and any cumulative gains or losses that have been recognised in other comprehensive income is recognised in profit or loss.

(b) Financial liabilitiesInitial recognition and measurement

Financial liabilities are recognised when, and only when, the Company becomes a party to the contractual provisions of the financial instrument. The Company determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value and in the case of financial liabilities not at fair value through profit or loss, directly attributable transaction costs.

EQ Insurance Company Ltd.**Notes to the financial statements
For the financial year ended 31 December 2025**

2. Summary of material accounting policy information (cont'd)**2.13 Financial instruments (cont'd)****(b) Financial liabilities (cont'd)**Subsequent measurement

The measurement of financial liabilities depends on their classifications as follows:

(i) Financial liabilities at fair value through profit or loss ("FVTPL")

Financial liabilities at fair value through profit or loss include financial liabilities held-for-trading. Financial liabilities are classified as held-for-trading if they are acquired for the purpose of selling in the near term.

Subsequent to initial recognition, financial liabilities at fair value through profit or loss are measured at fair value. Any gains or losses arising from changes in fair value of the financial liabilities are recognised in profit or loss.

The Company has not designated any financial liabilities upon initial recognition at fair value through profit or loss.

(ii) Financial liabilities at amortised cost

After initial recognition, financial liabilities that are not carried at fair value through profit or loss are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the liabilities are derecognised and through the amortisation process. This category includes all financial liabilities. The Company includes in this category the amount due to related party, as well as, accruals and other payables.

The effective interest method is a method of calculating the amortised cost of a financial asset or a financial liability and of allocating and recognising the interest income or interest expense in profit or loss over the relevant period. The effective interest rate ("EIR") is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial asset or financial liability to the gross carrying amount of the financial asset or to the amortised cost of the financial liability. When calculating the EIR, the Company estimates cash flows considering all contractual terms of the financial instruments but does not consider Expected Credit Loss ("ECL"). The calculation includes all fees paid or received between parties to the contract that are an integral part of the EIR, transaction costs and all other premiums or discounts.

De-recognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expired. On derecognition, the difference between the carrying amounts and the consideration paid is recognised in profit or loss.

EQ Insurance Company Ltd.**Notes to the financial statements
For the financial year ended 31 December 2025**

2. Summary of material accounting policy information (cont'd)**2.13 Financial instruments (cont'd)****(c) Offsetting of financial instruments**

Financial assets and financial liabilities are offset and the net amount is presented in the balance sheets, when and only when, there is a currently enforceable legal right to set-off the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously.

2.14 Impairment of financial assets

The Company recognises an allowance for expected credit losses ("ECLs") for all financial assets measured at amortised cost using the simplified approach. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Company expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is recognised for credit losses expected over the remaining life of the exposure, irrespective of timing of the default (a lifetime ECL).

In certain cases, the Company may consider a financial asset to be in default when internal or external information indicates that the Company is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Company. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

2.15 Leases

The Company assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

As lessee

The Company applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Company recognises lease liabilities representing obligations to make lease payments and right-of-use assets representing the right to use the underlying leased assets.

EQ Insurance Company Ltd.**Notes to the financial statements
For the financial year ended 31 December 2025**

2. Summary of material accounting policy information (cont'd)**2.15 Leases (cont'd)***As lessee (cont'd)**Right-of-use assets*

The Company recognises right-of-use assets at the commencement date of the lease (i.e. the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities recognised. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets. The projected cost of dismantlement, removal or restoration is also recognised as part of the cost of right-of-use assets if the obligation for the dismantlement, removal or restoration is incurred as a consequence of either acquiring the asset or using the asset for purpose other than to produce inventories.

If ownership of the leased asset transfers to the Company at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset. The right-of-use assets are also subject to impairment.

Lease liabilities

At the commencement date of the lease, the Company recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Company and payments of penalties for terminating the lease, if the lease term reflects the Company exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Company uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced leased payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g. changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

Short-term leases and leases of low-value assets

The Company applies the short-term lease recognition exemption to its short-term leases (i.e. those leases that have a lease term of 12 months or less from the commencement date and do not contract a purchase option). It also applies the lease of low-value assets recognition exemption. Lease payments on short-term leases and leases of low value assets are recognised as expense on a straight-line basis over the lease term.

EQ Insurance Company Ltd.**Notes to the financial statements
For the financial year ended 31 December 2025**

2. Summary of material accounting policy information (cont'd)**2.16 Share capital and share issuance expenses**

Proceeds from issuance of ordinary shares are recognised as share capital in equity. Incremental costs directly attributable to the issuance of ordinary shares are deducted against share capital.

2.17 Events after the reporting date

Post year-end events that provide additional information about the Company's position at the reporting date (adjusting events) are reflected in the financial statements. Post year-end events that are not adjusting events are disclosed in the financial statements when material.

2.18 Related parties

A related party is defined as follows:

- (a) A person or a close member of that person's family is related to the Company if that person:
 - (i) has control or joint control over the Company;
 - (ii) has significant influence over the Company; or
 - (iii) is a member of the key management personnel of the Company or of a parent of the head office of the Company
- (b) An entity is related to the Company if any of the following conditions applies:
 - (i) the entity and the Company are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others);
 - (ii) one entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member);
 - (iii) both entities are joint ventures of the same third party;
 - (iv) one entity is a joint venture of a third entity and the other entity is an associate of the third entity;
 - (v) the entity is a post-employment benefit plan for the benefit of employees of either the Company or an entity related to the Company. If the Company is itself such a plan, the sponsoring employers are also related to the Company;
 - (vi) the entity is controlled or jointly controlled by a person identified in (a);
 - (vii) a person identified in (a) (i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity); or
 - (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the reporting entity or to the parent of the reporting entity.

EQ Insurance Company Ltd.**Notes to the financial statements
For the financial year ended 31 December 2025**

3. Significant accounting judgements and estimates

The preparation of the Company's financial statements requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the end of each reporting period. However, uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amount of the asset or liability affected in the future periods.

In the process of applying the Company's accounting policies, management has made the following judgments, apart from those involving estimations, which have the most significant effect on the amounts recognised in the financial statements:

(a) Insurance and reinsurance contracts

The insurance contract liabilities of the Company comprise the liability for remaining coverage and liability for incurred claims. The liability for remaining coverage reflects premium received less deferred insurance acquisition cash flows and less amounts recognised in revenue for insurance services provided. Measurement of the liability for remaining coverage involves an explicit evaluation of risk adjustment for non-financial risk when a group of contracts is onerous in order to calculate a loss component. The liability for incurred claims is determined on a discounted probability-weighted expected value basis, and includes an explicit risk adjustment for non-financial risk. The liability includes the Company's obligation to pay other incurred insurance expenses.

i. Insurance acquisition cash flows

Insurance acquisition cash flows will be amortised over the coverage period on the basis of the passage of time.

ii. Onerous groups

For groups of contracts that are onerous, the liability for remaining coverage is determined by the fulfilment cash flows. Any loss-recovery component is determined with the reference to the loss component recognised on underlying contracts and the recovery expected on such claims from reinsurance contracts held.

iii. Time value of money

The Company will adjust the insurance contract liabilities to reflect the time value of money, except for the liability for remaining coverage as the Company does not have significant financing component.

EQ Insurance Company Ltd.**Notes to the financial statements
For the financial year ended 31 December 2025**

3. Significant accounting judgements and estimates (cont'd)**(a) Insurance and reinsurance contracts (cont'd)****iv. Risk adjustment for non-financial risk**

The risk adjustment for non-financial risk is the compensation that the Company requires for bearing the uncertainty about the amount and timing of the cash flows of group of insurance contracts. The risk adjustment reflects an amount that an insurer would rationally pay to remove the uncertainty that future cash flows will exceed the expected value amount.

The Company has estimated the risk adjustment using a confidence level (probability of sufficiency) approach at the 75th percentile. That is, the Company has assessed its indifference to uncertainty for all product lines (as an indication of the compensation that it requires for bearing non-financial risk) as being equivalent to the 75th percentile confidence level less the mean of an estimated probability distribution of the future cash flows. The Company has estimated the probability distribution of the future cash flows, and the additional amount above the expected present value of future cash flows required to meet the target percentile.

(b) Taxes

Uncertainties exist with respect to the interpretation of complex tax regulations and the amount and timing of future taxable income. Given the wide range of business relationships and the long-term nature and complexity of existing contractual agreements, differences arising between the actual results and the assumptions made, or future changes to such assumptions, could necessitate future adjustments to tax provisions already recorded. The Company establishes provisions, based on reasonable estimates, for possible consequences of audits by the tax authorities of the respective countries in which it operates. The amount of such provisions is based on various factors, such as experience of previous tax audits and differing interpretations of tax regulations by the Company and the Singapore tax authority. Such differences of interpretation may arise on a wide variety of issues.

Deferred tax assets are recognised for all unused tax losses to the extent that it is probable that taxable profit will be available against which the losses can be utilised. Significant management judgment is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of future taxable profits together with future tax planning strategies.

(c) Determining the lease term of contracts with renewal options

The Company determines the lease term as the non-cancellable term of the lease, together with any period covered by an option to extend the lease if it reasonable certain to be exercised, or any period covered by an option to terminate the lease, if it is reasonably certain not to be exercised.

The Company has the option, under its tenancy agreement to lease the office space for an additional term of 3 years. The Company applies judgement in evaluating whether it is reasonably certain to exercise the option to renew. That is, it considers all relevant factors that create an economic incentive for it to exercise the renewal.

EQ Insurance Company Ltd.**Notes to the financial statements
For the financial year ended 31 December 2025****3. Significant accounting judgements and estimates (cont'd)****(d) Leases – Estimating incremental borrowing rate**

The Company cannot readily determine the interest rate implicit in the lease, therefore, it uses its incremental borrowing rate ("IBR") to measure lease liabilities. The IBR is the rate of interest that the Company would have to pay to borrow over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. The IBR therefore reflects what the Company 'would have to pay', which requires estimation when no observable rates are available or when they need to be adjusted to reflect the terms and conditions of the lease. The Company estimates the IBR using observable inputs (such as market interest rates) when available and is required to make certain entity-specific estimates.

4. Property and equipment

	Furniture and fittings \$	Office equipment and computers \$	Office renovation \$	Motor vehicles \$	Total \$
Cost					
At 1 January 2024	222,112	4,056,639	635,161	232,888	5,146,800
Additions	–	381,326	–	–	381,326
Disposals	–	–	–	–	–
At 31 December 2024 and 1 January 2025	222,112	4,437,965	635,161	232,888	5,528,126
Additions	1,991	125,554	–	220,999	348,544
Disposals	(2,880)	–	–	(232,888)	(235,768)
At 31 December 2025	221,223	4,563,519	635,161	220,999	5,640,902
Accumulated depreciation					
At 1 January 2024	77,829	2,985,402	42,343	186,280	3,291,854
Charge for the year	22,193	363,677	127,033	8,337	521,240
Disposals	–	–	–	–	–
At 31 December 2024 and 1 January 2025	100,022	3,349,079	169,376	194,617	3,813,094
Charge for the year	17,518	366,235	127,033	16,239	527,025
Disposals	(2,880)	–	–	(196,147)	(199,027)
At 31 December 2025	114,660	3,715,314	296,409	14,709	4,141,092
Net carrying amounts					
At 31 December 2024	122,090	1,088,886	465,785	38,271	1,715,032
At 31 December 2025	106,563	848,205	338,752	206,290	1,499,810

EQ Insurance Company Ltd.

**Notes to the financial statements
For the financial year ended 31 December 2025**

5. Leases

The Company leases office space and office equipment for the purpose of business operations.

Set out below are the carrying amounts of the right-of-use assets recognised and the movements during the financial year:

	Office space	Office equipment	Total
	\$	\$	\$
Cost			
At 1 January 2024	3,329,042	78,498	3,407,540
Additions	–	–	–
Retirement/termination	–	–	–
<hr/>			
At 31 December 2024 and 1 January 2025	3,329,042	78,498	3,407,540
Additions	–	–	–
Retirement/termination	–	–	–
<hr/>			
At 31 December 2025	3,329,042	78,498	3,407,540
<hr/>			
Accumulated depreciation			
At 1 January 2024	110,968	44,468	155,436
Charge for the year	665,808	15,696	681,504
Retirement/termination	–	–	–
<hr/>			
At 31 December 2024 and 1 January 2025	776,776	60,164	836,940
Charge for the year	665,808	15,696	681,504
Retirement/termination	–	–	–
<hr/>			
At 31 December 2025	1,442,584	75,860	1,518,444
<hr/>			
Net carrying amounts			
At 31 December 2024	2,552,266	18,334	2,570,600
<hr/>			
At 31 December 2025	1,886,458	2,638	1,889,096
<hr/> <hr/>			

EQ Insurance Company Ltd.**Notes to the financial statements
For the financial year ended 31 December 2025****5. Leases (cont'd)**

Set out below are the carrying amounts of lease liabilities recognised and the movements during the financial year:

	Office space \$	Office equipment \$	Total \$
Lease liabilities			
At 1 January 2024	3,211,718	34,256	3,245,974
Additions	–	–	–
Accretion of interest	30,594	135	30,729
Payments	(678,020)	(15,900)	(693,920)
At 31 December 2024 and 1 January 2025	2,564,292	18,491	2,582,783
Additions	–	–	–
Accretion of interest	23,701	57	23,758
Payments	(682,390)	(15,900)	(698,290)
At 31 December 2025	1,905,603	2,648	1,908,251
2024			
Current	658,686	15,844	674,530
Non-current	1,905,606	2,647	1,908,253
	2,564,292	18,491	2,582,783
2025			
Current	670,066	2,648	672,714
Non-current	1,235,537	–	1,235,537
	1,905,603	2,648	1,908,251

The following are the amounts recognised in profit or loss:

	2025 \$	2024 \$
Depreciation of right-of-use assets	681,504	681,504
Interest expense on lease liabilities	23,758	30,729
Total expense recognised in profit or loss	705,262	712,233

EQ Insurance Company Ltd.

**Notes to the financial statements
For the financial year ended 31 December 2025**

6. Investment securities

	2025	2024
	\$	\$
Non-current:		
<i>Investments at amortised cost</i>		
- Bonds (quoted)	38,503,895	22,004,590
	<u>38,503,895</u>	<u>22,004,590</u>
Current:		
<i>Investments at amortised cost</i>		
- Bonds (quoted)	750,000	500,000
	<u>750,000</u>	<u>500,000</u>
<i>Investments mandatorily measured at fair value through profit or loss</i>		
- Equity instruments (quoted)	23,680,261	19,454,637
	<u>24,430,261</u>	<u>19,954,637</u>

Investments in bonds bear interest ranging from 1.73% to 6.00% per annum (2024: 1.73% to 5.10%).

The following table sets out the carrying amount, by maturity of the Company's investment securities.

	Less than 1 year \$'000	2 years to 5 years \$'000	Over 5 years \$'000	Total \$'000
2025				
Investment securities	24,430	27,004	11,500	62,934
2024				
Investment securities	19,955	17,502	4,502	41,959

EQ Insurance Company Ltd.

**Notes to the financial statements
For the financial year ended 31 December 2025**

6. Investment securities (cont'd)

(a) ***Fair value of financial instruments that are carried at fair value***

The following table shows an analysis of financial instruments carried at fair value by level of fair value hierarchy:

2025	Quoted prices in active markets for identical instruments (Level 1) \$'000	Significant other observable inputs (Level 2) \$'000	Significant unobservable inputs (Level 3) \$'000	Total \$'000
Financial assets:				
Investments mandatorily measured at fair value through profit or loss				
- Equity instruments (quoted)	23,680	-	-	23,680
At 31 December 2025	23,680	-	-	23,680

2024	Quoted prices in active markets for identical instruments (Level 1) \$'000	Significant other observable inputs (Level 2) \$'000	Significant unobservable inputs (Level 3) \$'000	Total \$'000
Financial assets:				
Investments mandatorily measured at fair value through profit or loss				
- Equity instruments (quoted)	19,455	-	-	19,455
At 31 December 2024	19,455	-	-	19,455

EQ Insurance Company Ltd.

**Notes to the financial statements
For the financial year ended 31 December 2025**

6. Investment securities (cont'd)

(b) Fair value hierarchy

The Company classify fair value measurement using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. The fair value hierarchy have the following levels:

- Level 1 - Quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2 - Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices); and
- Level 3 - Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

(c) Determination of fair value

Quoted equity and bond instruments: Fair value is determined directly by reference to their published market bid price at the balance sheet date.

Unquoted corporate bonds: Fair value is estimated by using a discounted cash flow model based on various assumptions, including current and expected future credit losses, market rates of interest, prepayment rates and assumptions regarding market liquidity.

(d) Fair value of financial instruments that are carried at amortised cost

The following shows an analysis of financial instruments carried at amortised cost in the financial statements and their respective fair value:

	Carrying value	Fair value
	\$'000	\$'000
2025		
<u>Quoted investments</u>		
Corporate bonds, at cost	39,256	40,027
Less: Amortisation of premiums	2	-
	39,254	40,027
	39,254	40,027
2024		
<u>Quoted investments</u>		
Corporate bonds, at cost	22,505	22,595
Less: Amortisation of premiums	1	-
	22,504	22,595
	22,504	22,595

EQ Insurance Company Ltd.

**Notes to the financial statements
For the financial year ended 31 December 2025**

6. Investment securities (cont'd)

(d) ***Fair value of financial instruments that are carried at amortised cost (cont'd)***

	Carrying value \$'000	Fair value \$'000
2025		
<u>Unquoted investments</u>		
Corporate bonds, at cost	–	–
Add: Amortisation of discounts	–	–
	–	–
2024		
<u>Unquoted investments</u>		
Corporate bonds, at cost	–	–
Add: Amortisation of discounts	–	–
	–	–

The following table shows an analysis of financial instruments carried at amortised cost but for which fair value is disclosed by level of fair value hierarchy:

	Quoted prices in active markets for identical instruments (Level 1) \$'000	Significant other observable inputs (Level 2) \$'000	Significant unobservable inputs (Level 3) \$'000	Total \$'000
2025				
Financial assets:				
Investments at amortised cost				
- Bonds (quoted)	40,027	–	–	40,027
- Bonds (unquoted)	–	–	–	–
At 31 December 2025	40,027	–	–	40,027
2024				
Financial assets:				
Investments at amortised cost				
- Bonds (quoted)	22,595	–	–	22,595
- Bonds (unquoted)	–	–	–	–
At 31 December 2024	22,595	–	–	22,595

EQ Insurance Company Ltd.**Notes to the financial statements
For the financial year ended 31 December 2025****7. Amounts due from/(due to) related companies**

	2025	2024
	\$	\$
Non-trade related	–	–
Amounts due from related companies	–	–
Non-trade related	–	(74,124)
Amounts due to related companies	–	(74,124)

8. Other receivables

	2025	2024
	\$	\$
Accrued interest income	1,332,430	1,701,126
Income tax recoverable	2,863	2,863
Others	195,954	–
	<u>1,531,247</u>	<u>1,703,989</u>

9. Cash, bank balances and deposits

Cash and cash equivalents comprise the following:

	2025	2024
	\$	\$
Fixed deposits	116,346,406	133,730,915
Cash and bank balances	16,541,205	8,957,061
Cash, bank balances and deposits included in the balance sheet which approximate fair value	132,887,611	142,687,976
Deposits held on behalf of policyholders in respect of insurance business (Note 10)	(19,785,111)	(20,436,512)
Deposits with maturities of more than 3 months other than those held on behalf of policyholders	(95,503,195)	(106,668,669)
Cash and cash equivalents included in the cash flow statement	<u>17,599,305</u>	<u>15,582,795</u>
Cash, bank balances and deposits denominated in foreign currencies at 31 December are as follows:		
United States Dollar (“USD”)	2,412,908	2,149,305
Malaysian Ringgit (“RM”)	41,159	40,852
Singapore Dollar (“SGD” or S\$)	130,433,544	140,497,819
	<u>132,887,611</u>	<u>142,687,976</u>

EQ Insurance Company Ltd.**Notes to the financial statements
For the financial year ended 31 December 2025****9. Cash, bank balances and deposits (cont'd)**

Fixed deposits are placed with reputable financial institutions for varying periods not exceeding one year, depending on the immediate cash requirements of the Company, and earn interest at the prevailing fixed deposit rates which range from 0.60% to 4.12% per annum (2024: 2.50% to 5.10%).

The Company entered into a Banker Guarantee facility of up to \$6,000,000 (2024: \$6,000,000) with a financial institution for its insurance business. The facility requires the Company to place deposits with the financial institution equivalent to the amounts drawn against the facility. As at 31 December 2025, the Company has drawn down an amount of \$1,464,704 (2024: \$1,490,875) in banker guarantee against the facilities and has placed fixed deposits of the same amount with the financial institution.

10. Other payables

	2025	2024
	\$	\$
Cash collateral placed by policyholders	19,785,111	20,436,512
Provision for reinstatement cost	198,600	198,600
Others	102,809	399,652
	<u>20,086,520</u>	<u>21,034,764</u>

The cash collateral obtained from policyholders are held in bank accounts or placed in fixed deposits with financial institutions.

The carrying amounts of other payables approximate their fair values due to the short-term nature of these balances.

11. Insurance contract liabilities

The breakdown of groups of insurance contracts issued and reinsurance contracts held that are in an asset position and those in a liability position is set out in the table below:

	2025			2024		
	Assets	Liabilities	Net	Assets	Liabilities	Net
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
Insurance contracts issued	–	110,984	110,984	–	101,771	101,771
Reinsurance contracts held	18,113	163	17,950	14,320	189	14,131

The Company has determined not to disaggregate the disclosure in respect of product lines separately for the roll forward disclosure, hence, at Company level, however, there is a disaggregation of reserves by portfolio as disclosed in Note 21(a). This has been determined based on how the Company is managed.

EQ Insurance Company Ltd.

Notes to the financial statements
For the financial year ended 31 December 2025

11. Insurance contract liabilities (cont'd)

As at 31 December 2025	Liability for remaining coverage		Liability for incurred Claims		Total \$'000
	Excluding loss component \$'000	Loss component \$'000	Present value of future cash flows \$'000	Risk adjustment for non-financial risk \$'000	
Insurance contracts that are liabilities at beginning of period	32,417	976	62,614	5,764	101,771
Insurance contracts that are assets at beginning of period	–	–	–	–	–
Net insurance contract liabilities/(assets) at beginning of period	32,417	976	62,614	5,764	101,771
Insurance revenue	(86,218)	–	–	–	(86,218)
Incurred claims and other directly attributable expenses	–	–	62,031	3,236	65,267
Changes that relate to past service – changes in FCF relating to LIC	–	–	(12,146)	(3,244)	(15,390)
Losses on onerous contracts and reversal of those losses	–	1,397	–	–	1,397
Insurance acquisition cash flows amortisations	20,389	–	–	–	20,389
Insurance service expense	20,389	1,397	49,885	(8)	71,663
Insurance service result	(65,829)	1,397	49,885	(8)	(14,555)
Finance expense/(income) from insurance contract issued recognized	–	–	1,626	–	1,626
Total amount recognised in comprehensive income	(65,829)	1,397	51,511	(8)	(12,929)

EQ Insurance Company Ltd.

Notes to the financial statements
For the financial year ended 31 December 2025

11. Insurance contract liabilities (cont'd)

As at 31 December 2025	Liability for remaining coverage		Liability for incurred claims		Total \$'000
	Excluding loss component \$'000	Loss component \$'000	Present value of future cash flows \$'000	Risk adjustment for non-financial risk \$'000	
Total amount recognised in comprehensive income	(65,829)	1,397	51,511	(8)	(12,929)
Cash flows					
Premium received	95,346	–	–	–	95,346
Claims and other directly attributable expenses paid	–	–	(51,189)	–	(51,189)
Insurance acquisition cash flows	(22,015)	–	–	–	(22,015)
Total cash flows	73,331	–	(51,189)	–	22,142
Net insurance contract liabilities/(assets) at end of period	39,919	2,373	62,936	5,756	110,984
Insurance contract that are liabilities at end of period	39,919	2,373	62,936	5,756	110,984
Insurance contract that are assets at end of period	–	–	–	–	–

EQ Insurance Company Ltd.

Notes to the financial statements
For the financial year ended 31 December 2025

11. Insurance contract liabilities (cont'd)

As at 31 December 2024	Liability for remaining coverage		Liability for incurred Claims		Total \$'000
	Excluding loss component \$'000	Loss component \$'000	Present value of future cash flows \$'000	Risk adjustment for non-financial risk \$'000	
Insurance contracts that are liabilities at beginning of period	32,224	2,103	58,228	5,388	97,943
Insurance contracts that are assets at beginning of period	–	–	–	–	–
Net insurance contract liabilities/(assets) at beginning of period	32,224	2,103	58,228	5,388	97,943
Insurance revenue	(79,663)	–	–	–	(79,663)
Incurred claims and other directly attributable expenses	–	1,975	55,575	3,026	60,576
Changes that relate to past service – changes in FCF relating to LIC	–	–	(5,863)	(2,650)	(8,513)
Losses on onerous contracts and reversal of those losses	–	(3,102)	–	–	(3,102)
Insurance acquisition cash flows amortisations	18,589	–	–	–	18,589
Insurance service expense	18,589	(1,127)	49,712	376	67,550
Insurance service result	(61,074)	(1,127)	49,712	376	(12,113)
Finance expense/(income) from insurance contract issued recognized	–	–	1,324	–	1,324
Total amount recognised in comprehensive income	(61,074)	(1,127)	51,036	376	(10,789)

EQ Insurance Company Ltd.

Notes to the financial statements
For the financial year ended 31 December 2025

11. Insurance contract liabilities (cont'd)

As at 31 December 2024	Liability for remaining coverage		Liability for incurred claims		Total \$'000
	Excluding loss component \$'000	Loss component \$'000	Present value of future cash flows \$'000	Risk adjustment for non-financial risk \$'000	
Total amount recognised in comprehensive income	(61,074)	(1,127)	51,036	376	(10,789)
Cash flows					
Premium received	80,459	–	–	–	80,459
Claims and other directly attributable expenses paid	–	–	(46,650)	–	(46,650)
Insurance acquisition cash flows	(19,192)	–	–	–	(19,192)
Total cash flows	61,267	–	(46,650)	–	14,617
Net insurance contract liabilities/(assets) at end of period	32,417	976	62,614	5,764	101,771
Insurance contract that are liabilities at end of period	32,417	976	62,614	5,764	101,771
Insurance contract that are assets at end of period	–	–	–	–	–

EQ Insurance Company Ltd.

Notes to the financial statements
For the financial year ended 31 December 2025

12. Reinsurance contract assets

As at 31 December 2025	Asset for remaining coverage		Asset for incurred claims		Total \$'000
	Excluding loss recovery component \$'000	Loss recovery component \$'000	Present value of future cash flows \$'000	Risk adjustment for non-financial risk \$'000	
Reinsurance contracts held that are liabilities at beginning of period	7	–	(252)	56	(189)
Reinsurance contracts held that are assets at beginning of period	3,499	69	9,290	1,462	14,320
Net reinsurance contract held assets/(liabilities) at beginning of period	3,506	69	9,038	1,518	14,131
Allocation of reinsurance premiums	(8,273)	–	–	–	(8,273)
Amounts recoverable for incurred claims and other expenses	–	–	4,679	753	5,432
Changes to amounts recoverable for incurred claims	–	–	(4,125)	(843)	(4,968)
Loss recovery on onerous underlying contracts and adjustments	–	(70)	–	–	(70)
Amounts recoverable from reinsurers for incurred claims	–	(70)	554	(90)	394
Net expenses from reinsurance contracts held	(8,273)	(70)	554	(90)	(7,879)
Finance income from reinsurance contracts held	–	2	276	–	278
Total amount recognised in comprehensive income	(8,273)	(68)	830	(90)	(7,601)

EQ Insurance Company Ltd.

Notes to the financial statements
For the financial year ended 31 December 2025
12. Reinsurance contract assets (cont'd)

As at 31 December 2025	Asset for remaining coverage		Asset for incurred claims		Total \$'000
	Excluding loss recovery component \$'000	Loss recovery component \$'000	Present value of future cash flows \$'000	Risk adjustment for non-financial risk \$'000	
Total amount recognised in comprehensive income	(8,273)	(68)	830	(90)	(7,601)
Reinsurance investment component	(504)	–	504	–	–
Cash flows					
Premium paid net of ceding commissions and other directly attributable expenses	14,969	–	–	–	14,969
Recoveries from reinsurance	–	–	(3,549)	–	(3,549)
Total cash flows	14,969	–	(3,549)	–	11,420
Net reinsurance contract assets/(liabilities) at end of period	9,698	1	6,823	1,428	17,950
Reinsurance contract held that are liabilities at end of period	(327)	–	126	38	(163)
Reinsurance contract held that are assets at end of period	10,025	1	6,697	1,390	18,113

EQ Insurance Company Ltd.

Notes to the financial statements
For the financial year ended 31 December 2025

12. Reinsurance contract assets (cont'd)

As at 31 December 2024	Asset for remaining coverage		Asset for incurred claims		Total \$'000
	Excluding loss recovery component \$'000	Loss recovery component \$'000	Present value of future cash flows \$'000	Risk adjustment for non-financial risk \$'000	
Reinsurance contracts held that are liabilities at beginning of period	–	–	–	–	–
Reinsurance contracts held that are assets at beginning of period	3,632	629	6,200	1,052	11,513
Net reinsurance contract held assets/(liabilities) at beginning of period	3,632	629	6,200	1,052	11,513
Allocation of reinsurance premiums	(6,885)	–	–	–	(6,885)
Amounts recoverable for incurred claims and other expenses	–	–	4,150	621	4,771
Changes to amounts recoverable for incurred claims	–	–	285	(155)	130
Loss recovery on onerous underlying contracts and adjustments	–	(573)	–	–	(573)
Amounts recoverable from reinsurers for incurred claims	–	(573)	4,435	466	4,328
Net expenses from reinsurance contracts held					
Finance income from reinsurance contracts held	–	13	149	–	162
Total amount recognised in comprehensive income	(6,885)	(560)	4,584	466	(2,395)

EQ Insurance Company Ltd.

Notes to the financial statements
For the financial year ended 31 December 2025

12. Reinsurance contract assets (cont'd)

As at 31 December 2024	Asset for remaining coverage		Asset for incurred claims		Total \$'000
	Excluding loss recovery component \$'000	Loss recovery component \$'000	Present value of future cash flows \$'000	Risk adjustment for non-financial risk \$'000	
Total amount recognised in comprehensive income	(6,885)	(560)	4,584	466	(2,395)
Reinsurance investment component	(695)	–	695	–	–
Cash flows					
Premium paid net of ceding commissions and other directly attributable expenses	7,454	–	–	–	7,454
Recoveries from reinsurance	–	–	(2,441)	–	(2,441)
Total cash flows	7,454	–	(2,441)	–	5,013
Net reinsurance contract assets/(liabilities) at end of period	3,506	69	9,038	1,518	14,131
Reinsurance contract held that are liabilities at end of period	7	–	(252)	56	(189)
Reinsurance contract held that are assets at end of period	3,499	69	9,290	1,462	14,320

EQ Insurance Company Ltd.**Notes to the financial statements
For the financial year ended 31 December 2025****13. Deferred tax liabilities/(assets) - net**

	2025	2024
	\$	\$
<i>Deferred income tax liabilities/(assets)</i>		
An excess of tax written down value over book depreciation of property and equipment	219,898	285,049
Revaluations to fair value:		
- Investments at fair value through profit or loss	-	-
- Investments at amortised costs	(133,142)	(15,344)
Amortisation of investments at amortised costs	-	-
Accrued interest	-	-
Unabsorbed tax losses	-	-
Unabsorbed capital allowances	-	-
Unabsorbed donations	-	-
Insurance contract liabilities - net	642,860	556,082
Total net deferred tax liabilities	<u>729,616</u>	<u>825,787</u>

Movement in net deferred tax liabilities is as follows:

	2025	2024
	\$	\$
At beginning of the year	825,787	624,079
Debited/(credited) to profit or loss (Note 17)	(96,171)	201,708
Credited to other comprehensive income	-	-
At end of the year	<u>729,616</u>	<u>825,787</u>

14. Share capital

	2025		2024	
	No. of shares issued	\$	No. of shares issued	\$
<i>Issued and fully paid ordinary shares</i>				
At 1 January and at 31 December	113,200,000	45,700,000	113,200,000	45,700,000
Shares issued during the year	-	-	-	-
At 31 December	<u>113,200,000</u>	<u>45,700,000</u>	<u>113,200,000</u>	<u>45,700,000</u>

The holders of ordinary shares as at 31 December 2025 are entitled to receive dividends as and when declared by the Company. All ordinary shares carry one vote per share without restrictions. The ordinary shares have no par value.

EQ Insurance Company Ltd.**Notes to the financial statements
For the financial year ended 31 December 2025****15. Net investment income**

	2025	2024
	\$	\$
Interest income on:		
- Fixed deposits	3,433,960	4,480,432
- Government securities and fixed interest securities	1,000,413	722,524
Dividend income on investment securities	1,056,253	1,018,972
Net realised (losses)/gains on sale of investment securities	(446,007)	300,076
Net unrealised gains on investment securities	4,763,597	2,022,854
Investment related expenses	(184,407)	(142,843)
	<u>9,623,809</u>	<u>8,402,015</u>

16. Net insurance finance (expense)/income

This is stated after charging/(crediting) the following:

	2025	2024
	\$	\$
Finance (expenses)/income from insurance contracts issued		
Interest accreted	(1,098,672)	(1,420,409)
Effect of changes in interest rates and other financial assumptions	(528,138)	96,592
	<u>(1,626,810)</u>	<u>(1,323,817)</u>
Finance income/(expenses) from reinsurance contracts held		
Interest accreted	182,103	175,144
Effect of changes in interest rates and other financial assumptions	95,850	(13,109)
	<u>277,953</u>	<u>162,035</u>
Net insurance finance (expense)/income	<u>(1,348,857)</u>	<u>(1,161,782)</u>

EQ Insurance Company Ltd.**Notes to the financial statements
For the financial year ended 31 December 2025****17. Taxation****(a) Major components of income tax expense for the year ended 31 December:**

	2025	2024
	\$	\$
Current tax		
Provision for Singapore taxation in respect of profit for the year	2,393,054	2,383,915
(Over)/under provision for previous year	(18,379)	129,622
Deferred taxation	(96,171)	201,708
	<hr/>	<hr/>
Tax expense	2,278,504	2,715,245
	<hr/>	<hr/>

(b) Relationship between tax expense and accounting profit

A reconciliation between the tax expense and the product of accounting profit multiplied by the applicable tax rate for the years ended 31 December is as follows:

	2025	2024
	\$	\$
Profit before tax	15,095,077	16,870,567
Tax at statutory rate of 17% (2024:17%)	2,566,163	2,867,996
Adjustments:		
Non-deductible expenses and allowances	31,284	39,993
Income not subject to tax	(131,882)	(127,916)
Tax effect of income brought to tax at 10%	(56,722)	(40,642)
(Over)/under provision for previous year	(18,379)	129,622
Tax effect of the difference in the profit before tax between the financial statements and regulatory returns	(61,662)	(322,551)
Others	(50,298)	168,743
	<hr/>	<hr/>
Tax expense	2,278,504	2,715,245
	<hr/>	<hr/>

In 2025, the Company has no unabsorbed tax losses, capital allowances and donations (2024: \$Nil) available for offset against future taxable profits. There was no deferred tax asset to be recognised on these tax losses, capital allowances and donations (2024: \$Nil).

EQ Insurance Company Ltd.**Notes to the financial statements
For the financial year ended 31 December 2025****18. Hire purchase payables**

Future minimum lease payments under hire purchase together with the present value of the net minimum lease payments are as follows:

	2025		2024	
	Minimum lease payments \$	Present value of payments \$	Minimum lease payments \$	Present value of payments \$
Not later than one year	23,604	21,000	–	–
Later than one year but not later than five years	88,515	78,750	–	–
Later than five years	–	–	–	–
Total minimum lease payments	112,119	99,750	–	–
Less: Amounts representing finance charges	(12,369)	–	–	–
Present value of minimum lease	99,750	99,750	–	–

19. Related party transactions

An entity or individual is considered a related party of the Company for the purposes of the financial statements if (i) it possesses the ability (directly or indirectly) to control or exercise significant influence over the operating and financial decisions of the Company or vice versa; or (ii) it is subject to common control or common significant influence.

In addition to the related party information disclosed elsewhere in the financial statements, the following significant transactions between the Company and related parties who are not members of the Company took place during the year at terms agreed between the parties:

	2025 \$	2024 \$
<i>Holding company</i>		
Operating expenses	14,950	14,950
Management fees	909,887	852,100
<i>Related companies and related parties</i>		
Payment deducted from operating expenses – net	4,058	4,417
Commission expense	80,757	116,119
Insurance premium to a related party insurance broker	103,019	109,185
Travelling expenses	180,198	24,436
Purchase of goods	12,204	13,284
<i>Key management remuneration</i>		
Salaries (including benefits-in-kind)	1,808,799	1,429,765
CPF	37,987	42,469

EQ Insurance Company Ltd.**Notes to the financial statements
For the financial year ended 31 December 2025****20. Expenses**

	2025	2024
	\$	\$
Claims and other expenses	49,876,590	52,063,240
Commissions and other underwriting expenses	19,247,620	17,375,501
Losses on onerous contract and reversal of losses	1,396,924	(3,101,680)
Salaries and other staff costs	10,745,065	9,387,570
CPF contributions	841,485	782,918
Management fees	909,887	852,100
Depreciation of property and equipment	527,024	521,240
Depreciation of right-of-use assets	681,504	681,504
Computer expenses	416,255	362,533
Rental and utilities	173,168	182,586
Directors' fees	179,100	180,004
Chairman's fees	130,000	130,000
Subscriptions and licenses	93,558	104,288
Maintenance expenses	65,615	60,953
Others	1,286,672	1,193,733
	<hr/>	<hr/>
	86,570,467	80,776,490
Amounts attributed to insurance acquisition and maintenance costs incurred during the year	(35,112,546)	(31,672,087)
Amortisation of insurance acquisition cash flows	20,389,451	18,588,890
	<hr/>	<hr/>
	71,847,372	67,693,293
	<hr/> <hr/>	<hr/> <hr/>
Represented by:		
Insurance service expense	71,662,965	67,550,450
Other operating expenses	-	-
Investment related expenses *	184,407	142,843
	<hr/>	<hr/>
	71,847,372	67,693,293
	<hr/> <hr/>	<hr/> <hr/>

* Presented as an offset from investment income in Note 15

EQ Insurance Company Ltd.**Notes to the financial statements
For the financial year ended 31 December 2025**

21. Financial risk management***Financial risk management objectives and policies***

The Company is exposed to insurance risk, credit risk, liquidity risk, market risk, primarily changes in interest rates and foreign currency exchange rates as well as using other instruments in connection with its risk management activities. The Company does not hold or issue derivative financial instruments for hedging and trading purposes.

The Company has written risk management policies and guidelines which set out its overall business strategies, its tolerance for risk and its general risk management philosophy. Such written policies are reviewed annually by the Board of Directors and monthly reviews are undertaken to ensure that the Company's policy guidelines are adhered to.

(a) Insurance risk

The Company writes a book of general insurance business comprising mainly motor, workmen's compensation, health and surety.

The Company purchases reinsurance coverage on both treaty and facultative basis. The Company's net retention varies according to product lines and loss experience.

The risk under insurance contract is the possibility of occurrence of insured event and uncertainty of the amount and timing of resulting claim. The principal risk the Company faces under such contracts is that the actual claims exceed the carrying amount of insurance liabilities. This could occur due to any of the following:

- | | | |
|------------------|---|---|
| Occurrence risk | - | the possibility that the number of insured events will differ from those expected |
| Severity risk | - | the possibility that the cost of the events will differ from those expected |
| Development risk | - | the possibility that changes may occur in the amount of an insurer's obligation at the end of the contract period |

The variability of risks is improved by diversification of risk of loss to a large portfolio of insurance contracts as a more diversified portfolio is less likely to be affected across the board by changes in any subset of the portfolio. The variability of risks is also improved by careful selection and implementation of underwriting strategy and guidelines.

The objective of the Company is to control and minimise insurance risk to reduce volatility of operating profits. The Company manages insurance risk through the following mechanism:

- Guidelines are issued for concluding reinsurance contracts and assuming reinsurance risks.
- Proactive claims handling procedures are followed to investigate and adjust claims, thereby preventing settlement of dubious or fraudulent claims.
- Reinsurance is used to limit the Company's exposure to large claims and catastrophes by placing risk with re-insurers providing high security.
- Diversification is accomplished by achieving sufficiently large population or risks to reduce the variability of the expected outcome. The diversification strategy seeks to ensure that underwritten risks are well diversified in terms of type and amount of risk and industry.

EQ Insurance Company Ltd.**Notes to the financial statements
For the financial year ended 31 December 2025****21. Financial risk management (cont'd)*****Financial risk management objectives and policies (cont'd)*****(a) Insurance risk (cont'd)**

The Company relies on its reinsurance arrangements for its liquidity and solvency where large loss arises. Its reinsurance placements are diversified and spread amongst selected reinsurers to avoid over reliance on any single reinsurer.

To mitigate the risk of reinsurance failure, the Company adopts a strict reinsurance management policy that is governed by two key criteria, namely reinsurance usage selection and reinsurance usage concentration. The Company monitors the indicators actively and takes corrective action whenever the need arises.

Concentration risk

The table below sets out the concentration of the general insurance risk as at balance sheet date:

By portfolio	General business			
	As at 31 December 2025		As at 31 December 2024	
	Insurance Contracts Issued	Reinsurance Contracts Held	Insurance Contracts Issued	Reinsurance Contracts Held
	\$	\$	\$	\$
Cargo	1,783,508	(1,147,983)	2,133,098	(1,196,367)
Hull	530,843	(493,162)	573,362	189,473
Fire	3,477,743	(1,453,485)	4,065,523	(1,279,758)
Motor	48,055,101	(1,856,453)	40,127,675	(4,679,801)
Workmen's compensation	29,005,742	(1,361,958)	31,138,417	(797,151)
Personal accident	1,081,178	(55,312)	1,028,563	(122,342)
Health	6,503,155	(510,523)	5,967,919	(299,101)
Public liability	3,038,749	293,118	3,084,303	(60,038)
Bonds	8,420,060	(3,785,445)	6,828,399	(2,438,451)
Engineering	8,312,865	(6,862,022)	6,124,656	(2,966,559)
Professional indemnity	116,941	(491,721)	125,238	(378,070)
Trade credit	1,771	—	1,771	—
Miscellaneous	655,993	(225,747)	571,706	(103,150)
	110,983,649	(17,950,693)	101,770,630	(14,131,315)

Most of the Company's business is derived from Singapore and, accordingly, a geographical analysis by country is not relevant to the Company.

EQ Insurance Company Ltd.

**Notes to the financial statements
For the financial year ended 31 December 2025**

21. Financial risk management (cont'd)

Financial risk management objectives and policies (cont'd)

(a) *Insurance risk (cont'd)*

Insurance contract liabilities - assumptions and sensitivities

As this is the seventeenth year the Company is operating its direct general insurance business, its claims reserving and review processes had improved to capture the latest available information and speed up claims settlements. The claims liabilities on statutory MAS basis are reviewed by the external certifying actuary, JPWall Consulting Partners.

Discount rates

Assets and liabilities from insurance contracts issued and reinsurance contract held are calculated by discounting expected future cash flows at risk-free rate, plus an illiquidity premium where applicable. Risk free rates are determined by reference to the yields of highly liquid Singapore Government Securities.

SGD discount rates applied for discounting of future cash flows are listed below:

	1 year %	2 years %	5 years %	10 years %
2025				
Asset/liability from insurance contract issued and reinsurance contract held	1.37	1.48	1.84	2.22
2024				
Asset/liability from insurance contract issued and reinsurance contract held	2.78	2.75	2.82	2.86

EQ Insurance Company Ltd.

**Notes to the financial statements
For the financial year ended 31 December 2025**

21. Financial risk management (cont'd)

Financial risk management objectives and policies (cont'd)

(a) *Insurance risk (cont'd)*

Sensitivity analysis

The liability for incurred claims is sensitive to the key assumptions in the table below. It has not been possible to quantify the sensitivity of certain assumptions such as legislative changes or uncertainty in the estimation process.

The following sensitivity analysis shows the impact on gross and net liabilities, profit before tax and equity for reasonably possible movements in key assumptions with all other assumptions held constant.

	As at 31 December 2025					
	Impact on LIC		Impact on profit before tax		Impact on equity	
	Gross	Net	Gross	Net	Gross	Net
	\$	\$	\$	\$	\$	\$
Discount rate						
+5%	(65,946)	(48,256)	65,877	48,195	65,877	48,195
-5%	66,420	48,328	(66,351)	(48,265)	(66,351)	(48,265)

	As at 31 December 2024					
	Impact on LIC		Impact on profit before tax		Impact on equity	
	Gross	Net	Gross	Net	Gross	Net
	\$	\$	\$	\$	\$	\$
Discount rate						
+5%	(104,469)	(81,900)	155,663	155,663	155,663	155,663
-5%	104,965	82,244	(156,431)	(133,347)	(156,431)	(133,347)

Claims development table

The following tables show the estimates of cumulative incurred claims, including both claims notified and IBNR for each successive accident year at each reporting date, together with cumulative payment to date.

As required by FRS 117, in setting claims provisions, the Company gives consideration to the probability and magnitude of future experience being more adverse than assumed which is reflected in the risk adjustment. In general, the uncertainty associated with the ultimate cost of setting claims is greatest when the claim is at an early stage of development. As claims develop, the ultimate cost of claims become more certain.

EQ Insurance Company Ltd.

**Notes to the financial statements
For the financial year ended 31 December 2025**

21. Financial risk management (cont'd)

Financial risk management objectives and policies (cont'd)

(a) *Insurance risk (cont'd)*

Claim development table (cont'd)

Undiscounted liabilities for incurred claims - Gross of reinsurance

As at 31 December 2025

Accident Year	<2020	2021	2022	2023	2024	2025	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
End of accident year	–	35,886	40,657	45,065	50,104	54,695	
1 year later	27,552	32,116	36,131	39,232	42,502		
2 years later	356,026	28,586	31,783	35,531			
3 years later	349,542	29,212	30,120				
4 years later	346,702	26,904					
5 years later	344,832						
Gross estimate of the undiscounted amount of the claims	344,832	26,904	30,120	35,531	42,502	54,695	534,584
Cumulative payments to date	(342,354)	(24,687)	(26,552)	(29,393)	(29,746)	(18,258)	(470,990)
Gross undiscounted liabilities for incurred claims	2,478	2,217	3,568	6,138	12,756	36,437	63,594
Effect of discounting							(1,541)
Other provisions and accruals for ISE							6,639
							68,692

As at 31 December 2024

Accident Year	<2019	2020	2021	2022	2023	2024	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
End of accident year	–	–	35,886	40,657	45,065	50,104	
1 year later	–	27,552	32,116	36,131	39,232		
2 years later	331,911	24,115	28,586	31,783			
3 years later	327,106	22,436	29,212				
4 years later	325,044	21,658					
5 years later	324,358						
Gross estimate of the undiscounted amount of the claims	324,358	21,658	29,212	31,783	39,232	50,104	496,347
Cumulative payments to date	(320,855)	(20,317)	(24,205)	(25,060)	(26,403)	(15,269)	(432,109)
Gross undiscounted liabilities for incurred claims	3,503	1,341	5,007	6,723	12,829	34,835	64,238
Effect of discounting							(1,637)
Other provisions and accruals for ISE							5,777
							68,378

EQ Insurance Company Ltd.

**Notes to the financial statements
For the financial year ended 31 December 2025**

21. Financial risk management (cont'd)

Financial risk management objectives and policies (cont'd)

(a) *Insurance risk (cont'd)*

Claim development table (cont'd)

Undiscounted liabilities for incurred claims - Net of reinsurance

As at 31 December 2025

Accident Year	<2020	2021	2022	2023	2024	2025	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
End of accident year	–	33,531	35,649	41,131	45,847	48,765	
1 year later	25,848	30,785	32,252	36,596	39,808		
2 years later	297,367	27,569	28,488	34,398			
3 years later	293,544	26,012	27,620				
4 years later	291,094	25,194					
5 years later	289,225						
Net estimate of the undiscounted amount of the claims	289,225	25,194	27,620	34,398	39,808	48,765	465,010
Cumulative payments to date	(286,772)	(23,080)	(25,139)	(28,417)	(28,686)	(16,127)	(408,221)
Net undiscounted liabilities for incurred claims	2,453	2,114	2,481	5,981	11,122	32,638	56,789
Effect of discounting							(2,987)
Other provisions and accruals for ISE							6,639
							60,441

As at 31 December 2024

Accident Year	<2019	2020	2021	2022	2023	2024	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
End of accident year	–	–	33,531	35,649	41,131	45,847	
1 year later	–	25,848	30,785	32,252	36,596		
2 years later	274,271	23,096	27,569	28,488			
3 years later	271,531	22,013	26,012				
4 years later	269,744	21,350					
5 years later	268,971						
Net estimate of the undiscounted amount of the claims	268,971	21,350	26,012	28,488	36,596	45,847	427,264
Cumulative payments to date	(265,507)	(20,093)	(22,596)	(23,899)	(25,549)	(14,842)	(372,486)
Net undiscounted liabilities for incurred claims	3,464	1,257	3,416	4,589	11,047	31,005	54,778
Effect of discounting							(2,733)
Other provisions and accruals for ISE							5,777
							57,822

EQ Insurance Company Ltd.**Notes to the financial statements
For the financial year ended 31 December 2025**

21. Financial risk management (cont'd)***Financial risk management objectives and policies (cont'd)*****(b) *Interest rate risk***

The Company's exposure to market risk for changes in interest rates relates primarily to the Company's investment portfolio, cash and bank balances and insurance contracts. The Company does not use derivative financial instruments to hedge its investment portfolio. The portfolio includes only debt securities which are primarily held to maturity and with active secondary or resale markets to ensure portfolio liquidity. The Company does not have significant exposure to fluctuations in interest rates since almost all of its debt securities and cash and bank balances particularly its fixed deposits are held until maturity and these fixed deposits and debt securities have fixed interest rates.

The sensitivity analysis on the interest rate risk of liability for incurred claims is disclosed in Note 21 (a).

(c) *Market price risk*

Market price risk is the risk that the fair value or future cash flows of the Company's financial instruments will fluctuate because of changes in market prices (other than interest or foreign currency exchange rates). The Company is exposed to equity price risk arising from its investment in quoted equity instruments. These instruments are quoted on the Singapore Exchange Securities Trading Limited (SGX-ST) in Singapore and are classified as held for trading or amortised costs financial assets. The Company does not have exposure to commodity price risk.

The Company's objective is to manage investment returns and equity price risk using investment grade shares with steady dividend yields. The Company's policy is to limit its interest in the FVPL equity shares to 20% (2024: 20%) of its entire investment portfolio (including fixed deposits).

At the balance sheet date, if the market prices of the equity investments had been 5% (2024: 5%) higher/lower with all other variables held constant, the Company's profit before tax would increase/decrease by \$1,184,013 (2024: \$972,732) as the Company held some equity investments classified as FVPL. The Company's equity would have been \$1,184,013 (2024: \$972,732) higher/lower, arising as a result of an increase/decrease in the fair value of FVPL equity instruments.

The method used for deriving sensitivity analysis and significant variables did not change from the previous year.

(d) *Credit risk*

Credit risk arising from the inability of a counterparty to meet the terms of the Company's financial instrument contracts is generally limited to the amounts, if any, by which the counterparty's obligations exceed the obligations of the Company. It is the Company's policy to enter into financial instruments with a diversity of creditworthy counterparties. Therefore, the Company does not expect to incur material credit losses on its risk management or other financial instruments, hence, no provision for ECL was recognised for its financial assets at amortised cost such as cash and bank balances, investments at amortised costs and other assets (excluding prepayments and GST receivable), due to minimal exposure.

EQ Insurance Company Ltd.

**Notes to the financial statements
For the financial year ended 31 December 2025**

21. Financial risk management (cont'd)

Financial risk management objectives and policies (cont'd)

(d) *Credit risk (cont'd)*

The Company's maximum exposure to credit risk (not taking into account the value of any collateral or other security held) in the event the counterparties fail to perform their obligations as of 31 December 2025 and 31 December 2024 in relation to each class of recognised financial assets, is the carrying amount of those assets as indicated in the balance sheet.

Concentrations of credit risk exist when changes in economic, industry or geographic factors similarly affect the counterparties whose aggregate credit exposure is significant in relation to the Company's total credit exposure. The Company's portfolio of financial instruments is broadly diversified along industry, product and geographic lines, and transactions are entered into with diverse creditworthy counterparties, thereby mitigating any significant concentration of credit risk.

Reinsurance is placed with highly rated reinsurers and concentration of risk is monitored periodically. The Company reviews the creditworthiness of reinsurers before renewing the reinsurance arrangements annually, in accordance to the prevailing reinsurance strategy and guidelines.

The tables below indicate the credit risk exposure of the Company at 31 December 2025 and 2024 by classifying financial assets and liabilities and reinsurance contract assets according to credit ratings of the counterparties:

	AAA \$	AA \$	A \$	Others or not rated \$	Total \$
At 31 December 2025					
Investments at fair value through profit or loss					
- Equity securities	–	14,762,190	3,990,472	4,927,599	23,680,261
Investments at amortised costs					
- Debt securities	10,000,000	2,499,755	7,502,267	19,251,873	39,253,895
Other receivables*	77,428	45,530	1,028,874	630,165	1,781,997
Cash, bank balances and deposits	–	21,719,578	107,864,934	3,303,099	132,887,611
Total financial assets	10,077,428	39,027,053	120,386,547	28,112,736	197,603,764
Reinsurance contract held					
- Reinsurance contract assets	–	2,874,607	15,037,940	200,889	18,113,436
	–	2,874,607	15,037,940	200,889	18,113,436
Other payables**	–	225	–	20,086,295	20,086,520
Lease liabilities	–	–	–	1,908,251	1,908,251
Total financial liabilities	–	225	–	21,994,546	21,994,771

* Excluding prepayments amounting to \$579,326 and GST receivable amounting to \$1,021,918

** Excluding GST payable amounting to \$1,818,979

EQ Insurance Company Ltd.

**Notes to the financial statements
For the financial year ended 31 December 2025**

21. Financial risk management (cont'd)

Financial risk management objectives and policies (cont'd)

(d) *Credit risk (cont'd)*

	AAA \$	AA \$	A \$	Others or not rated \$	Total \$
At 31 December 2024					
Investments at fair value through profit or loss					
- Equity securities	–	12,130,573	2,931,648	4,392,416	19,454,637
Investments at amortised costs					
- Debt securities	5,750,000	2,249,509	5,002,865	9,502,216	22,504,590
Other assets*	44,209	148,646	1,469,660	293,516	1,956,031
Cash, bank balances and deposits	–	16,309,287	120,961,726	5,416,963	142,687,976
Total financial assets	5,794,209	30,838,015	130,365,899	19,605,111	186,603,234
Reinsurance contract held					
- Reinsurance contract assets	–	1,183,962	12,859,445	277,381	14,320,788
	–	1,183,962	12,859,445	277,381	14,320,788
Other payables**	–	225	–	21,108,663	21,108,888
Lease liabilities	–	–	–	2,582,783	2,582,783
Total financial liabilities	–	225	–	23,691,446	23,691,671

* Excluding prepayments amounting to \$444,937 and GST receivable amounting to \$1,011,702

** Excluding GST payable amounting to \$1,596,602

The Company has financial assets at amortised cost of \$172,141,506 (2024: \$165,192,566) and financial liabilities at amortised cost of \$21,994,771 (2024: \$23,691,671) which are subject to credit risk exposure.

(e) *Foreign currency risk*

The Company underwrites its products in several countries and, as a result, is exposed to movements in foreign currency exchange rates.

The Company does not use foreign currency forward exchange contracts or purchased currency options for hedging and trading purposes.

EQ Insurance Company Ltd.**Notes to the financial statements
For the financial year ended 31 December 2025****21. Financial risk management (cont'd)*****Financial risk management objectives and policies (cont'd)*****(e) *Foreign currency risk (cont'd)***

The tables below show the foreign currency exchange position of the Company's assets and liabilities by major currencies:

	SGD \$	RM \$	USD \$	Others \$	Total \$
At 31 December 2025					
Investments at fair value through profit or loss					
- Equity securities	23,680,261	-	-	-	23,680,261
Investments at amortised costs					
- Debt securities	39,253,895	-	-	-	39,253,895
Other assets*	1,754,178	-	27,819	-	1,781,997
Cash, bank balances and deposits	130,433,544	41,159	2,412,908	-	132,887,611
Total financial assets	195,121,878	41,159	2,440,727	-	197,603,764
Other payables **	20,086,520	-	-	-	20,086,520
Lease liabilities	1,908,251	-	-	-	1,908,251
Total financial liabilities	21,994,771	-	-	-	21,994,771

* Excluding prepayments amounting to \$579,326 and GST receivable amounting to \$1,021,918

** Excluding GST payable amounting to \$1,818,979

EQ Insurance Company Ltd.**Notes to the financial statements
For the financial year ended 31 December 2025****21. Financial risk management (cont'd)*****Financial risk management objectives and policies (cont'd)*****(e) Foreign currency risk (cont'd)**

	SGD \$	RM \$	USD \$	Others \$	Total \$
At 31 December 2024					
Investments at fair value through profit or loss					
- Equity securities	19,454,637	-	-	-	19,454,637
Investments at amortised costs					
- Debt securities	22,504,590	-	-	-	22,504,590
Other assets*	1,942,771	-	13,260	-	1,956,031
Cash, bank balances and deposits	140,497,820	40,851	2,149,305	-	142,687,976
Total financial assets	184,399,818	40,851	2,162,565	-	186,603,234
Other payables **	21,108,888	-	-	-	21,108,888
Lease liabilities	2,582,783	-	-	-	2,582,781
Total financial liabilities	23,691,671	-	-	-	23,691,671

* Excluding prepayments amounting to \$444,937 and GST receivable amounting to \$1,011,702

** Excluding GST payable amounting to \$1,596,602

EQ Insurance Company Ltd.

**Notes to the financial statements
For the financial year ended 31 December 2025**

21. Financial risk management (cont'd)

Financial risk management objectives and policies (cont'd)

(e) *Foreign currency risk (cont'd)*

The following table demonstrates the sensitivity of the Company's profit before tax to a reasonably possible change in the USD and RM exchange rates against the respective functional currencies of the Company, with all other variables held constant.

	Profit before tax	
	2025	2024
	\$'000	\$'000
RM/SGD		
strengthened 5% (2024:5%)	-2	-2
weakened 5% (2024:5%)	+2	+2
USD/SGD		
strengthened 5% (2024:5%)	-121	-108
weakened 5% (2024:5%)	+121	+108

(f) *Liquidity risk*

Liquidity risk is the risk that the Company will encounter difficulty in meeting financial obligations due to shortage of funds. The Company's exposure to liquidity risk arises primarily from mismatch of the maturities of financial instruments and insurance and reinsurance contracts. The Company's objective is to maintain a balance between continuity of funding and flexibility through the use of stand-by credit facilities.

As at the balance sheet date, cash, bank balances and deposits, other receivables, and other payables, including those from/to related companies will mature within one year except investment securities (refer to Note 6 for maturity profile), lease liabilities, insurance and reinsurance contracts with contractual repayment obligations disclosures as per table below:

	Less than 1 year \$'000	2 years to 5 years \$'000	Over 5 years \$'000	Total \$'000
31 December 2025				
Reinsurance contract assets-AIC				
– Present value of future cash flows	3,554	1,838	1,305	6,697
Lease liabilities (undiscounted)	673	1,235	–	1,908
Insurance contract liabilities-LIC				
– Present value of future cash flows	36,978	24,334	1,624	62,936
Reinsurance contract liabilities-LIC				
– Present value of future cash flows	31	85	10	126

EQ Insurance Company Ltd.

**Notes to the financial statements
For the financial year ended 31 December 2025**

21. Financial risk management (cont'd)

Financial risk management objectives and policies (cont'd)

(f) *Liquidity risk (cont'd)*

	Less than 1 year \$'000	2 years to 5 years \$'000	Over 5 years \$'000	Total \$'000
31 December 2024				
Reinsurance contract assets-AIC				
– Present value of future cash flows	5,425	3,335	530	9,290
Lease liabilities (undiscounted)	675	1,908	–	2,583
Insurance contract liabilities-LIC				
– Present value of future cash flows	40,859	20,415	1,340	62,614
Reinsurance contract liabilities-LIC				
– Present value of future cash flows	258	(6)	–	252

Fair values

The carrying amounts of other receivables, other payables, including due from/to related companies and hire purchase payables, cash, bank balances and deposits approximate their fair values due to their short-term nature.

22. Capital management

The Company has established a capital management policy to ensure that the Company maintains adequate capital to support business growth, taking into consideration regulatory requirements, and the underlying risks of the Company's business and operations. Capital includes equity attributable to the owners of the Company less the available-for-sale investment fair value reserves.

The Company's capital management processes include the following key measures:

- observing an established dividend policy, which aims to support the Company's business needs, comply with regulatory requirements and reward shareholders reasonably;
- setting appropriate risk limits to control the Company's exposure in the underlying risks of its business and operations;
- investing the Company's funds in liquid and marketable securities and following an appropriate asset allocation strategy to maintain high liquidity and achieve the Company's objective in growth and preservation of capital; and
- stress-testing the Company's financial conditions and capital adequacy under various stress scenarios to assess and enhance the Company's financial stability.

EQ Insurance Company Ltd.

**Notes to the financial statements
For the financial year ended 31 December 2025**

22. Capital management (cont'd)

The Company is also required to maintain a minimum amount of capital and solvency requirements as prescribed under the Singapore Insurance Act 1966 and relevant Regulations. The Company has complied with such requirements during the financial year. The Company monitors its capital level on a regular basis to assess whether the capital adequacy requirements have been met.

The Company has no borrowings, contingent liabilities and loan capital as at 31 December 2025 (2024: Nil). There was no change in the Company's capital management objectives, policies and processes during the years ended 31 December 2025 and 31 December 2024.

23. Contingent liabilities - Litigation

In respect of insurance agreements entered into in the normal course of business, the Company will face legal actions and has contingent liabilities arising thereon, where proceedings have been brought on behalf of various alleged classes of claimants and certain of these claimants seek damages of unspecified amounts. Whilst the outcome of such matters cannot be predicted with certainty, it is the opinion of the management that the ultimate outcome of such litigation will not have a material adverse impact on the Company's financial conditions, results of operations or cash flows. There were no contingent liabilities for the year ended 31 December 2025 (2024: Nil).

24. Authorisation of financial statements for issue

The financial statements for the year ended 31 December 2025 of the Company were authorised for issue in accordance with a resolution of the directors on 30 April 2026.